

# Annual Report

2024–2025

Traditional territory of the ləkʷəŋən peoples,  
known today as the Songhees and Esquimalt  
Nations (Victoria, B.C.)



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**We acknowledge the territories of First Nations around British Columbia and we are grateful to carry out our work on these lands. We acknowledge the rights, interests, priorities and concerns of all Indigenous Peoples - First Nations, Métis, and Inuit - respecting and acknowledging their cultures, histories, rights, laws and governments.**

We also recognize the painful legacy of colonialism and the residential school system in our province. Through both learning and action, we commit to meaningful truth and reconciliation. We are honoured to build relationships and trust as we explore new ways to deliver services to Indigenous children, families and communities.

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# Letter of transmittal

September 22, 2025  
The Honourable Niki Sharma, KC  
Attorney General and Deputy Premier  
Ministry of Attorney General  
PO Box 9044, STN PROV GOVT  
Victoria, British Columbia V8W 9E2

Dear Attorney General and Deputy Premier:

I have the honour of delivering to you the Annual Report of the Public Guardian and Trustee in accordance with the provisions of section 25 of the Public Guardian and Trustee Act.

This report covers the period April 1, 2024 to March 31, 2025.

Yours truly,



Dana Kingsbury  
Public Guardian and Trustee

# Message from the Public Guardian and Trustee

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**I am pleased to present the Public Guardian and Trustee's (PGT) 2024-2025 annual report, reflecting another year of dedicated work to serving vulnerable people in British Columbia.**

At the PGT we continue to focus on responsive service delivery. For the broad range of people that rely on PGT services, it is important that we are reliable, effective and respectful in the support we provide. We strive to evolve our services in accordance with client needs and societal shifts beyond our organization. For the first time, the PGT has introduced new online service options, allowing the public to request certain services directly from our website. The uptake of these services has been high and the feedback has been overwhelmingly positive. I am pleased to hear that people are benefiting from the convenience and simplicity of accessing these services online.

In 2024-2025, I had the honour of signing the PGT's first property guardian coordination agreement with Cowichan Tribes, a significant milestone in the PGT's work to support the return of jurisdiction to First Nations and Indigenous communities.

Under this agreement, the PGT will deliver property guardian services to children and youth under the direct care of Cowichan Tribes. We continue the work of aligning our services with the cultural values and laws of each Nation we work with. I look forward to building additional collaborative and respectful relationships with new and existing Indigenous partners.

We also continue to expand the PGT's child and youth financial wellness program. Financial management skills are critical for young people leaving care, and more supports in this area are needed. For maximum impact, youth financial wellness must be culturally safe and trauma-informed. Through financial wellness workshops, refreshed education materials, and our new train the trainer model, we seek to reach as many youth in care as possible.

Last year we continued efforts to improve accessibility for staff, clients and members of the public who interact with the PGT. The PGT's Accessible BC Act plan aims to improve accessibility through 5 key areas: understanding, communications, physical spaces, employment and systemic barriers. We began work on several actions outlined in our plan, including reviewing the accessibility of the PGT's office spaces and seeking public and staff feedback about accessibility and barriers at the PGT. We are making good progress, and yet recognize there is a lot more to do.

The skills, expertise and dedication of staff are the PGT's greatest resources. We continue to invest in training and skills development, as well as improvements to internal systems and procedures, so that staff are equipped to provide quality services to clients.

In 2024-2025, the PGT received the latest results for the BC Public Service Work Environment Survey. The PGT's results show that our efforts to provide a positive work environment are creating results, while at the same time highlighting areas for improvement. I am grateful for the input from staff on how we can continue building a great place to work.

I extend my thanks to the members of our Audit Advisory Committee, Investment Advisory Committee, and Accessible BC Act Committee, for contributing your invaluable expertise, advice and support to the PGT.

I am confident that together, guided by our vision and values, we will continue to make a meaningful difference in the lives of British Columbians.

Dana Kingsbury  
Public Guardian and Trustee





# Performance report

A photograph of two women walking on a wooden boardwalk. The woman on the left is wearing a white t-shirt, khaki shorts, a straw hat, and sunglasses. The woman on the right is wearing a pink t-shirt and a light blue skirt. They are holding hands and walking away from the camera. The boardwalk has a wooden railing and several ornate street lamps. In the background, there are trees and a body of water.



# Accountability statement

Under my direction, the 2024–2025 Performance Report has been properly prepared and fairly stated, in all material respects, based on the requirements of subsections 22(2)(c), 25(1), 25(2), 25(3)(c), 25(3)(d) and 26(1)(b) of the Public Guardian and Trustee Act and on the Performance Reporting Principles For the British Columbia Public Sector (collectively, the “Criteria”).

I am accountable for the results achieved and how actual performance has been reported; complying with the requirements of the Criteria; designing, implementing and maintaining internal control relevant to the preparation and presentation of the Performance Report in accordance with the Criteria and free from material misstatement, whether due to fraud or error; the selection of the performance measures included in the Performance Report; making judgements and estimates that are reasonable in the circumstances; and maintaining adequate records in relation to the PGT’s Performance Report.

The information presented in the Performance Report reflects the actual performance of the Public Guardian and Trustee for the 12 months ended March 31, 2025. The information presented represents a comprehensive picture of our actual performance in relation to our service delivery plan. The report contains estimates and significant interpretive information that represents the best judgment of management. The measures presented are consistent with the organization’s mandate, goals and objectives and focus on aspects critical to understanding our performance. Any significant limitations in the reliability of specific data are identified in the report.

The report is intended for a general audience. Specific users may require more detailed information than is contained in this report.



**Dana Kingsbury**  
Public Guardian and Trustee  
September 22, 2025





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## Independent Practitioners' Reasonable Assurance Report on the 2024–2025 Performance Report of the Public Guardian and Trustee of British Columbia

To: The Public Guardian and Trustee of British Columbia,  
the Attorney General of the Province of British Columbia,  
and the Members of the Legislative Assembly of British Columbia

We were engaged by the Public Guardian and Trustee of British Columbia (PGT) to undertake a reasonable assurance engagement and report on the 2024–2025 Performance Report (Performance Report) of the PGT for the year ended March 31, 2025 and the PGT's Accountability Statement (statement) thereon as set out on page 7, in the form of an independent opinion about whether the PGT's statement that the Performance Report is properly prepared and fairly stated, in all material respects, based on the requirements of subsections 22(2)(c), 25(1), 25(2), 25(3)(c), 25(3)(d) and 26(1)(b) of the Public Guardian and Trustee Act (PGT Act) and on the Performance Reporting Principles For the British Columbia Public Sector (BC Performance Reporting Principles) (collectively referred to herein as the Criteria) is fairly stated.

Our conclusion excludes the following elements of the Performance Report: The Performance Report necessarily contains a number of representations by the PGT concerning the appropriateness of the PGT's goals, objectives, targets, explanations of the adequacy of planned and actual performance, and expectations for the future. These are provided to provide context to assist the reader in evaluating the plans and performance of the PGT. Such representations are the opinions of the PGT and, given their necessarily subjective nature and also the future orientation of some of the representations, such representations inherently cannot be subject to independent verification. Further, as described in the Performance Report section entitled Linking Resources to Performance, the tables and related information on pages 66 to 75 of the Performance Report are derived using an allocation model developed to reflect approximate usage of key services and other segmentation methodologies that are beyond the scope of this engagement; accordingly, with respect to the tables and related information on pages 66 to 75 of the Performance Report, our engagement was limited to providing reasonable assurance that the historical financial information in the Performance Report is consistent with the audited financial statements contained in the PGT's 2024–2025 Annual Report. Accordingly, our opinion set out below excludes the effect of adjustments, if any, which we may have determined to be necessary had we been able to independently verify the representations described in this paragraph, and had we performed a more extensive examination of the tables and related information on pages 66 to 75 of the Performance Report.





## Public Guardian and Trustee of British Columbia responsibilities

The PGT is responsible for properly preparing and fairly presenting the Performance Report free from material misstatement in accordance with the Criteria, and for the information contained therein. The PGT is also responsible for preparing the accompanying statement thereon as set out on page 7.

These responsibilities include: complying with the requirements of subsections 22(2)(c), 25(1), 25(2), 25(3)(c), 25(3)(d) and 26(1)(b) of the PGT Act; designing, implementing and maintaining internal control relevant to the preparation and presentation of the Performance Report in accordance with the Criteria and free from material misstatement, whether due to fraud or error; the selection of the performance measures included in the Performance Report; making judgments and estimates that are reasonable in the circumstances; and maintaining adequate records in relation to the PGT's Performance Report.

## Practitioners' responsibilities

Our responsibility is to express an opinion on the Performance Report prepared by the PGT and to report thereon in the form of an independent reasonable assurance conclusion based on the evidence obtained. We conducted our reasonable assurance engagement in accordance with Canadian Standard on Assurance Engagements 3000, *Attestation Engagements Other than Audits or Reviews of Historical Financial Information*. This standard requires that we plan and perform this engagement to obtain reasonable assurance about whether the Performance Report is properly prepared and fairly stated, in all material respects, based on the Criteria.

Reasonable assurance is a high level of assurance, but is not a guarantee that an engagement conducted in accordance with this standard will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users of our report.

The nature, timing and extent of procedures performed depends on our professional judgment, including an assessment of the risks that the Performance Report is not properly prepared and fairly presented, in all material respects, in accordance with the Criteria, whether due to fraud or error. In making those risk assessments, we have considered internal control relevant to the preparation and presentation of the Performance Report in order to design assurance procedures that are appropriate in the circumstances, but not for the purposes of expressing a conclusion as to the effectiveness of the PGT's internal control over the preparation and presentation of the Performance Report.

Our engagement also included: assessing the suitability of the Criteria used by the PGT in preparing the Performance Report; evaluating the appropriateness of the methods and procedures used by the PGT in the preparation of the Performance Report; evaluating the reasonableness of calculations, judgements, and estimates made by the PGT in preparing the Performance Report; examining, on a test basis, evidence supporting the amounts and disclosures in the Performance Report; evaluating the proper preparation and fair presentation of the Performance Report in accordance with the Criteria; and performing such other procedures as we considered necessary in the circumstances.

We believe the evidence we obtained is sufficient and appropriate to provide a basis for our opinion.



## Practitioners' independence and quality management

We have complied with the independence and other ethical requirements of the relevant rules of professional conduct / code of ethics in Canada applicable to the practice of public accounting and related to assurance engagements, issued by various professional accounting bodies, which are founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour.

The firm applies Canadian Standard on Quality Management 1, *Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements*, which requires the firm to design, implement and operate a system of quality management, including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

## Opinion

Our conclusion has been formed on the basis of, and is subject to, the matters outlined in this report.

In our opinion, the PGT's statement, that the Performance Report of the PGT for the year ended March 31, 2025 is properly prepared and fairly presented in all material respects based on the Criteria, is fairly stated.

## Purpose of the performance report

The Performance Report has been evaluated against the Criteria. The Performance Report reports on the performance of the PGT as a BC public sector entity, in accordance with the requirements of the Criteria, and is intended to provide readers of the Performance Report with credible information, fairly interpreted, with respect to: the public purpose served by the PGT; its goals and results, focusing on the few critical aspects of its performance; information relating the PGT's results to its risks, capacity, resources, and strategies; comparative information; and the basis for key reporting judgements. The Performance Report may not be suitable for other purposes.

The attached Appendix to this report summarizes and explains selected key aspects of how the Performance Report has been properly prepared and fairly stated, in all material respects, based on the Criteria.

## Chartered Professional Accountants

Vancouver, Canada  
September 22, 2025

## **Appendix to Independent Practitioners' Reasonable Assurance Report on the 2024–2025 Performance Report of the Public Guardian and Trustee of British Columbia**

This Appendix summarizes and explains selected key aspects of how the Performance Report has been properly prepared and fairly stated, in all material respects, based on the requirements of subsections 22(2)(c), 25(1), 25(2), 25(3)(c), 25(3)(d) and 26(1)(b) of the PGT Act and on the BC Performance Reporting Principles (collectively referred to herein as the Criteria).

### **BC Performance Reporting Principle 1 – Explain the Public Purpose Served**

The Performance Report identifies and explains the PGT's mandate, enabling legislation, vision, values, and organizational structure. Core program areas, services, clients, and stakeholders are described, as is the role of service partners. The PGT's role and relation to the courts and the Crown are explained.

### **BC Performance Reporting Principle 2 – Link Goals and Results**

The Performance Report identifies and explains the PGT's mandate and vision, its service delivery plan including the goals it has identified in support of its mandate and vision, the related more detailed objectives and performance measures, and its actual results, providing linkages and a logical flow between them. The relevance and relation to long-term outcomes are identified and explained for key performance measures and results. Variances between planned and actual results are identified and explained. The impact of results on the PGT's future direction is also identified and explained where relevant.

### **BC Performance Reporting Principle 3 – Focus on the Few, Critical Aspects of Performance**

The PGT's April 1, 2024 – March 31, 2027 Service Delivery Plan identifies the PGT's five strategic goals related its mandate, one to three specific objectives related to each goal, and related specific performance measures. The Performance Report repeats this information from the Service Delivery Plan, and provides in a clear, concise format the PGT's actual results for each performance measure, and the meaning and importance of each performance measure and result. The Performance Report also provides related contextual information regarding factors influencing the selection of goals, objectives, and performance measures, and factors influencing the actual results.

### **BC Performance Reporting Principle 4 – Relate Results to Risk and Capacity**

The Performance Report summarizes management's approach to risk, including risk identification and assessment, consideration of potential impacts of risks on achievement of PGT goals, and consideration of risk tolerance, resource constraints, and mitigation strategies. It summarizes management's view of the significant risks faced by the PGT, related potential causes including capacity issues, and current and possible risk mitigation strategies for dealing with the risks. Current capacity is described in relation to current results and to the PGT's ability to deliver on its organizational goals and objectives.

### **BC Performance Reporting Principle 5 – Link Resources, Strategies and Results**

The Performance Report identifies the major sources, nature, and amounts of the PGT's funding, provides budgeted and actual revenues and expenses by program area and for the PGT as a whole, and explains key variances between budgeted and actual revenues and expenses for the PGT as a whole.





Year over year comparative financial information is provided in the audited financial statements included in the PGT's Annual Report. The Performance Report identifies, for each program area and for the PGT as a whole, the total staff, number of clients, and financial indicators including revenue, expenses, and assets under administration.

The Performance Report identifies trends and issues impacting results, revenues, and expenses, and also describes how resources, strategies, and results are linked, including linking areas of expenses with its goals that are most directly affected by the expenses. The Performance Report links financial and performance information in a way that should help readers understand the efficiency and economy of the PGT's operations.

### **BC Performance Reporting Principle 6 – Provide Comparative Information**

For each identified specific performance measure linked to the PGT's goals, when applicable the Performance Report provides clear comparisons between planned results, actual results, and previous years' results, as well as targeted results for the following year. When relevant and material, explanations are provided of changes in the nature, source data, and/or calculation of the performance measures. Year over year comparative financial information is provided in the audited financial statements included in the PGT's Annual Report. The Performance Report identifies trends and issues impacting results, revenues, and expenses. The Performance Report also explains the reasons for the lack of provision in the Performance Report of comparative information to similar organizations.

### **The PGT Act, and BC Performance Reporting Principle 7 – Present Credible Information, Fairly Interpreted**

The Performance Report has been made by the PGT to the Attorney General, Province of British Columbia, by September 30, 2025 as required by the statutory reporting requirements and deadline specified in subsections 22(2)(c), 25(1), 25(2), 25(3)(c), and 25(3)(d) of the PGT Act. Our related Independent Practitioners' Reasonable Assurance Report is provided as required by section 26(1)(b) of the PGT Act. Subject to the limitations described in our report, our opinion relates to the credibility of the information in the Performance Report by providing an opinion, based on our reasonable assurance engagement, as to its proper preparation, in all material respects, based on the Criteria.

### **BC Performance Reporting Principle 8 – Disclose the Basis for Key Reporting Judgements**

The Performance Report explains the basis for selecting the aspects of performance on which it focuses and the rationale for the performance measures reported upon. The Performance Report also provides concise explanations of how most performance measures are derived including, where relevant, data sources and the period covered. The process for selecting goals, objectives, and targeted results for performance measures, and how it is evolving, is described. Any significant changes in the way performance is measured or presented are described. The PGT provides an accountability statement describing her accountability for the Performance Report, and representing (among other things) that the Performance Report has been properly prepared and fairly stated, in all material respects, based on the requirements of the Criteria, and that it reflects the actual performance of the PGT for the 12 months ended March 31, 2025.

# Mandate

The mandate of the Public Guardian and Trustee (PGT) is to:



**Protect the legal and financial interests of children under the age of 19 years**



**Protect the legal, financial, personal and health care interests of adults who require assistance in decision making**



**Administer the estates of deceased and missing persons**

During 2024–2025, the PGT provided services through **328** full time equivalent employee positions to approximately **27,700** clients and administered over **\$1.6 billion** of trust assets. When managing the financial interests of an individual, estate or trust, the PGT is bound by both common law and statutory fiduciary principles associated with acting as a trustee.

The PGT exercises quasi-judicial authority in specific situations as a result of obligations created by statutory law. In addition, the PGT provides the court with reliable independent submissions when the property or financial interests of minors, vulnerable adults or estates are at risk.

The PGT self-funds a large percentage (**73%** in 2024–2025) of its operating expenses through fees charged on client income and assets with supplementary voted funding that supports public services such as regulatory and oversight activities. Any operating surplus at year end is retained in the Special Account and is not accessible to the PGT for spending in subsequent years without Treasury Board approval.

The PGT has a fiduciary duty to advance the private interests of its clients even if they are contrary to the interests of government. The PGT is independent of government in its case related decision making responsibilities.





# Vision

Rights, choices and security for British Columbians

## Values in action



### Provide client focused service

We put clients first when we make decisions.



### Demonstrate openness

We describe our work, processes, timelines and decisions to the best of our ability. We seek input and welcome feedback.



### Show accountability and integrity

We act under the highest ethical, legal and personal standards.



### Be a people focused workplace

We honour the experience and expertise of our employees. We support employee growth and development, and believe a positive workplace contributes to improved relationships and services.



### Be collaborative

We value collaboration with clients, colleagues and partners and believe in the importance of relationships in achieving positive outcomes for clients.



### Respect people

We recognize our inherent diversity and strive to ensure respect is reflected in our relationships and services.



### Pursue innovation

We seek to learn, pursue innovative practices and strive for continuous improvement.

# Child and Youth Services

**15,471**  
clients<sup>1</sup>

**\$256**  
million assets<sup>2</sup>

**51**  
staff<sup>3</sup>

# Services to Adults

**8,460**  
clients<sup>1</sup>

**\$890**  
million assets<sup>2</sup>

**123**  
staff<sup>3</sup>

# Estate and Personal Trust Services

**4,213**  
clients<sup>1</sup>

**\$499**  
million assets<sup>2</sup>

**59**  
staff<sup>3</sup>

1 Client counts reflect the number of individual clients served throughout the year.

2 Total value of assets under administration (at March 31, 2025).

3 Full time equivalent employee positions.

# Statutes

**Numerous acts set out the powers and duties of the PGT.**

**Key provincial statutes include:**

Adoption Act

Adult Guardianship Act

Child, Family and Community Service Act

Community Care and Assisted Living Act

Cremation, Interment and Funeral Services Act

Employment Standards Act

Estate Administration Act

Estates of Missing Persons Act

Family Law Act

Health Care (Consent) and Care Facility (Admission) Act

Hospital Act

Infants Act

Insurance Act

Insurance (Vehicle) Act

Limitation Act

Marriage Act

Patients Property Act

Power of Attorney Act

Public Guardian and Trustee Act

Representation Agreement Act

Trust and Settlement Variation Act

Trustee Act

Wills Act

Wills, Estates and Succession Act

Wills Variation Act



# Organizational chart

Public Guardian and Trustee organizational structure as of March 31, 2025





# Accountability framework

The PGT is a corporation sole established under the Public Guardian and Trustee Act. A corporation sole is a legal structure in which all authority and responsibility is vested in a single office holder who operates without a board of directors. This structure is used primarily in situations requiring clear accountability and is a common model for public guardians and trustees in Canada.

Dana Kingsbury was appointed as the Public Guardian and Trustee for a 6 year term effective May 1, 2021. The PGT can serve a maximum of 2 terms.

The PGT is accountable to the provincial government, the legislature, the public and directly to PGT clients. Overall accountability is exercised through the government's review and approval of the PGT Service Delivery Plan (SDP) and through publicly reported annual independent performance and financial audits.

Accountability to PGT clients is exercised through internal review processes, the Ombudsperson and judicial oversight of PGT statutory and fiduciary obligations.

Three advisory committees assist the PGT. The Investment Advisory Committee is a statutory committee established under the Public Guardian and Trustee Act to advise on strategic investment policy. The Audit Advisory Committee is established by the PGT to advise on key aspects of internal and external audit, accountability and internal controls. The Accessible BC Act Committee is mandated by statute and provides advice and guidance to the PGT on its accessibility plan, in accordance with the Accessible British Columbia Act. Members of each advisory committee who are external to the PGT are broadly experienced in the legal, financial and social sectors, both public and private, or have relevant personal involvement with the PGT.

Accountability is also exercised through the PGT's compliance with legislation such as the Public Interest Disclosure Act (PIDA). PIDA governs the disclosure of wrongdoings by employees of the B.C. public service and, under PIDA, public bodies must report annually on all disclosures of wrongdoing received and investigated.

Between April 1, 2024 and March 31, 2025 the PGT did not receive or investigate any disclosures of wrongdoing under PIDA.

## Performance planning and reporting

Part 3 of the Public Guardian and Trustee Act establishes an accountability framework that provides for performance planning and reporting.

Section 22 of the Public Guardian and Trustee Act requires the PGT to prepare an annual 3 year service delivery plan and deliver it to the Attorney General no later than December 31 for the upcoming 3 fiscal years. If approved by the Attorney General, the PGT must submit the SDP to the provincial Treasury Board for approval. The Public Guardian and Trustee Act specifies SDP content.

Section 25 of the Public Guardian and Trustee Act requires the PGT to report to the Attorney General in each fiscal year on operations of the organization for the preceding fiscal year. This annual report must be submitted to the Attorney General by September 30 and thereafter tabled in the Legislative Assembly.

The Public Guardian and Trustee Act stipulates that the annual report must include an audited performance report relating to the performance targets and other objectives established in the SDP, together with audited financial statements for both PGT operations and its stewardship of client trusts and estates under administration.



# Clients, participants and service partners



## Primary client groups

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Almost all PGT clients are vulnerable due to legal status or other incapacity arising from diseases of aging, mental health issues, brain injury, developmental disabilities or minority. Clients include:

- Children for whom the PGT is property guardian
- Children with trust funds paid to the PGT
- Former property guardian clients who are now young adults receiving post majority trustee services
- Children whose guardians wish to settle a claim for damages on behalf of the child
- Adults with cognitive impairments due to brain injury, developmental disability, diseases of aging and/or mental health issues who require assistance with decision making
- Adults requiring substitute decision making for health care decisions and/or consent to care facility admission
- Adults in vulnerable circumstances who may be experiencing abuse, neglect or self-neglect
- Intestate successors (commonly referred to as heirs) and beneficiaries of estates of deceased or missing persons
- Beneficiaries of personal trusts managed by the PGT

## Key external relationships

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The PGT liaises with, and works in partnership with, a broad range of individuals and organizations in helping clients meet their needs. These include:

- Family and friends of clients
- Community groups and non-profit organizations
- First Nations, Indigenous communities, governing bodies and organizations
- Provincial government ministries
- Public service partners with statutory authority
- British Columbia Courts
- Law Society of British Columbia and other organizations of legal professionals
- Government of Canada departments and agencies
- BC Investment Management Corporation
- Insurance Corporation of BC
- British Columbia Unclaimed Property Society
- Other public guardians and trustees across Canada

## Key private sector relationships

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The PGT works with a wide range of private sector service providers in meeting its responsibilities for protecting the personal, legal and financial interests of clients. These include:

- Private service providers such as care facilities, funeral service providers and personal attendants
- Personal service providers
- Financial institutions
- Medical and social services professionals
- Lawyers
- Accountants
- Insurance providers
- Real property managers
- Genealogists and heir tracers
- Private investment managers

# Program areas

The PGT serves clients primarily through 3 broad program areas:



**Child and Youth  
Services**



**Services to Adults**



**Estate and Personal  
Trust Services**

## These are supported by:

- Client Finance and Administrative Services
- Legal Services
- Corporate Projects and Strategic Operations
- Internal Audit

The Executive Office provides overall direction and administration of the organization, including coordination and consultation with external service providers and government bodies.

## Child and Youth Services

**The PGT protects the legal and financial interests of children and youth under a range of provincial statutes. The Child and Youth Services division (CYS) works on behalf of and directly with children and youth as well as with their parents or guardians.**

### Litigation Guardian

As litigation guardian, the PGT advances a legal claim on behalf of a child or youth when no other suitable person is willing or able to take on this role. The PGT may agree to act as litigation guardian for children and youth when the PGT receives a request to act in this role and the PGT has no other authority for the person. When reviewing whether to act as litigation guardian, the PGT will consider if there is anyone else willing and able to act in the role, if there is a viable claim and if pursuing the legal claim is in the child or youth's best interests.

### Property Guardian

As property guardian, the PGT is co-guardian with the Ministry of Children and Family Development (MCFD) and Indigenous Child and Family Service Agencies (ICFSAs), who are guardians of person for children and youth in continuing care of the Province. The PGT is also co-guardian with individual First Nations in B.C. that have exercised jurisdiction over child and family services and agreed to the PGT acting as property guardian. Lastly, the PGT is property guardian for children and youth who have no legal guardian or are undergoing adoption.

As property guardian, the PGT advances legal claims for damages arising from injuries suffered by the children and youth as the result of the negligence or wrongful act of others. The PGT also pursues financial benefits to which children and youth served as property guardian may be entitled such as Canada Pension Plan Children's Benefits and establishes Registered Disability Savings Plans (RDSPs) for qualifying children and youth.

### Protective Legal Reviews

The PGT protects the legal interests of children and youth by reviewing proposed settlements of claims for unliquidated damages brought on their behalf. The settlements relate to a variety of claims such as the wrongful death of a parent or guardian, medical malpractice or motor vehicle accidents occurring prior to May 1, 2021. These reviews help ensure that the settlements are reasonable and in the best interests of the children and youth.

To protect the property interests of children and youth in trusts and estates, the PGT also reviews notices of applications to administer an estate of a deceased person or to vary a trust or a will when a child or youth is a beneficiary or may be entitled to a share in the estate or trust. Where the PGT has reason to believe that a child or youth's interest in a trust or estate is at risk, the PGT may investigate on behalf of the child or youth.

Child and Youth Services is also statutorily required to review grant applications (including grants of probate, any grant of administration or the resealing of a grant) where a child or youth under the age of 19, or an adult who is or may be mentally incompetent, are entitled to notice in B.C.



## Trust Services

The PGT receives funds to hold in trust on behalf of children and youth, including personal injury settlement proceeds, life insurance proceeds where a child or youth is a beneficiary and no trustee is named to administer the funds, shares of estates where no trustee is named and a portion of wages earned by child actors and entertainers. Funds are typically held in trust until the person turns 19 (the age of majority in B.C.) unless disbursed earlier for the benefit of the child or youth. PGT property guardian clients may enter into an agreement with the PGT to hold and manage their funds after reaching the age of majority up until the age of 27. The PGT is required to act as trustee for certain types of funds payable to children and youth while the Family Law Act provides that other funds may be paid directly to parents or guardians.

## PGT Educational Assistance Fund

The PGT educational assistance fund was established by the Province of B.C. in 1989 using funds from anonymous donors. As trustee, the PGT distributes funds from the trust in the form of bursaries to qualifying adults who were formerly children in the continuing care of the Province. The applications for this fund are assessed by staff in Estate and Personal Trust Services.

Under the terms of the trust, applicants are assessed on their grades, financial needs, career goals, personal commitment and other sources of funding available to them to cover education costs. Annual funds available for distribution are dependent on rates of investment return. The trust had a capital value of **\$1,045,855** at December 31, 2024. In 2024–2025, bursaries totaling **\$32,300** were awarded to **18** of the **36** applicants.

Child and Youth Services	
Total staff <sup>1</sup>	51 positions
Total clients <sup>2</sup>	15,471
Litigation guardian (non–property guardian)	119
Property guardian	4,097
Protective legal reviews	3,264
Trustee	8,933
PGT educational assistance fund	36 applicants
Total value of assets under administration (at March 31, 2025)	\$256 million
Investments and securities	\$251 million
Real property	–
Other	\$5 million
Business indicators	
RDSPs (at March 31, 2025)	\$16 million
Other indicators	
Property guardian clients with assets (at March 31, 2025)	1,508

1 Staff refers to full time equivalent employee positions.

2 Client counts reflect the number of individual clients served throughout the year. The divisional total is typically less than the sum of the business lines as clients may require service in more than one business line.

## Services to Adults

**The majority of adult clients rely on PGT financial and legal management or on the PGT's review of decisions made by others. The PGT acts as a substitute (or authorizes others to act as a substitute) to make health care decisions and to consent to care facility admission for adults deemed incapable of providing consent. The PGT also exercises health and personal care decision making as committee of person for a small number of adult clients.**

The Services to Adults division (STA) serves adult clients when other appropriate substitute decision makers are not available. Adult clients may require a substitute decision maker for a variety of reasons, including diseases of aging, mental health issues, developmental disabilities, brain injuries or a combination of these conditions. In serving adult clients, the PGT strives to balance client independence and the right of self-determination with the need for protection.

### Adult Guardianship and Community Engagement

The Adult Guardianship Act provides authority for the PGT to designate by regulation external agencies that then have a duty to receive and respond to allegations of abuse, neglect and self-neglect of vulnerable adults. Designated agencies include the regional Health Authorities, Community Living BC (CLBC) and Providence Health Care Society for residents in its facilities.

The Adult Guardianship Act further provides authority for the PGT to organize community networks to provide support and assistance to abused and/or neglected adults. The PGT accomplishes this through coordinating a range of province wide standing committees and special events involving service partners and other participants with an interest in issues concerning the reduction of abuse and neglect of vulnerable adults.

### Assessment and Investigation Services

Assessment and investigation is the first contact point for most adult clients with the PGT. Staff respond to requests from concerned friends, relatives or professionals to assess whether PGT services are required to assist a vulnerable adult with their financial and legal affairs. The service includes investigating reports of financial abuse of adults who may be mentally incapable. The PGT may consult with community and family members on possible abuse, neglect and self-neglect issues during an investigation. As a last resort, the PGT might seek authority to be the decision maker where other options to assist the adult are not available.

Under the Adult Guardianship Act, and at the request of a designated agency, the PGT also arranges for an assessment of whether an adult is incapable of refusing services proposed by a designated agency under a support and assistance plan if the adult decides not to accept services proposed in the plan and the adult appears to be incapable of making that decision.

## Client Services

The PGT provides a wide range of direct financial management and personal decision making services for vulnerable adults who require assistance managing their affairs. The PGT acts in a number of different roles including committee of estate, committee of person, power of attorney, representative, litigation guardian and pension trustee.

When the PGT is appointed as committee of estate, staff work with the adult, where possible, to establish an effective plan that includes securing the adult's assets and pursuing income, benefits and compensation, paying bills and managing investments and property on their behalf. When appointed as committee of person, the PGT makes health and personal care decisions on behalf of the adult.

## Estate Liaison

Client affairs are managed in estate liaison when the PGT's authority ends because the client has become capable of managing their own affairs, someone else has been appointed as committee or the client has died. Until such time as property under PGT administration can be released to the appropriate party, estate liaison continues to maintain overall management of clients' legal and financial affairs and coordinates completion of STA direct involvement.

## Litigation Guardian

The PGT may agree to act as litigation guardian when there is no one else willing and able to act, there is a viable legal claim, external funding is available and pursuing the claim is in the adult's best interests. Typically, these are claims to vary a will, where the PGT acts to ensure that the legal rights of incapable adults are protected.

## Personal Decision Services

Under the Health Care (Consent) and Care Facility (Admission) Act, consent must be obtained before treating a patient and/or admitting them into a licensed care facility. A substitute decision maker is generally needed if patients are mentally incapable of making their own health care treatment or care facility admission decisions. In the absence of an existing substitute decision maker, the Health Care (Consent) and Care Facility (Admission) Act allows the closest qualified relative or close friend to make decisions regarding health care treatment and/or care facility admission. When these qualified individuals are not available or where there is dispute regarding who to select among equally ranked individuals, the PGT is called upon to authorize another substitute decision maker or to make substitute health care treatment and/or care facility admission decisions on behalf of the incapable adult.

## Private Committee Services

A family member or friend may be appointed by the court to manage the legal and financial and/or personal interests of an incapable adult. When private committees are appointed, the PGT reviews the accounts of the private committees with respect to their management of the adult's affairs and investigates concerns that they may not be complying with their duties. The PGT also reviews and may provide approval on private committee requests to access restricted assets for the benefit of the incapable adult.

## Protective Legal Reviews

The PGT provides a wide range of legal services to incapable adults in British Columbia, the largest of which is reviewing private committee applications. When individuals apply to be appointed as a committee, the PGT reviews the application and makes recommendations to the court with respect to the medical evidence, bonding requirements and any restrictions to be considered on a committee's authority. Other legal services include reviewing applications to vary trusts and wills where an incapable adult is named as a beneficiary.

<b>Services to Adults</b>	
<b>Total staff<sup>1</sup></b>	<b>123 positions</b>
<b>Total clients<sup>2</sup></b>	<b>8,460</b>
Assessment and investigation services	2,807
Client services	3,323
Estate liaison	1,090
Litigation guardian	104
Personal decision services	1,364
Private committee services	1,909
Protective legal reviews	663
<b>Total value of assets under administration (at March 31, 2025)</b>	<b>\$890 million</b>
Investments and securities	\$651 million
Real property	\$211 million
Other	\$28 million
<b>Business indicators</b>	
Liabilities (at March 31, 2025)	\$41 million
RDSPs (at March 31, 2025)	\$34 million
<b>Other indicators</b>	
Clients with PGT opened tax free savings account(s) (at March 31, 2025)	513

1 Staff refers to full time equivalent employee positions.

2 Client counts reflect the number of individual clients served throughout the year. The divisional total is typically less than the sum of the business lines as clients may require service in more than one business line.



## Estate and Personal Trust Services

**The PGT provides estate administration and personal trust services through the Estate and Personal Trust Services division (EPTS). EPTS is also responsible for investigating, securing and maintaining physical assets for all PGT clients.**

### Estates of Deceased Persons

The PGT may administer the estate of a deceased person when the executor, intestate successor, beneficiary or other eligible person is not able or willing to do so. The PGT may also administer the estate of a deceased person when the intestate successor or beneficiary is a client under authority in another PGT division such as Services to Adults or Child and Youth Services. In addition, the PGT may agree to be appointed as the executor under a will in appropriate circumstances.

If the PGT determines that it will not administer an estate and arrangements for the deceased are still required, the PGT may forward the referral to the Ministry of Social Development and Poverty Reduction's (MSDPR) Funeral Assistance program.

### Estates of Missing Persons

The PGT acts as curator for missing persons as defined in the Estates of Missing Persons Act. As curator, the PGT manages the adult's property until the person is located or until the funds are paid into court for safekeeping.

### Field Services

Field Services investigates, secures and maintains client physical assets, including real and personal property. Field Services is also responsible for the disposition of client personal property as instructed by other operational PGT staff.

### Litigation Representative

The PGT may agree to act as litigation representative for purposes of a specific legal action brought against an estate if there is no executor, administrator or other person to act. The PGT role is generally limited to accepting service of legal documents on behalf of estates without assets. If the estate has assets, the PGT will apply for letters of administration and will manage the litigation in the role of administrator.

### Personal Trusts

The PGT acts as trustee of trusts created by will, court order or inter vivos settlement. If options to appoint a family member or trust company are not appropriate, the PGT may agree to act as trustee. These trusts, for which the PGT acts as trustee, are usually settled to provide benefits to a child or vulnerable adult or alternatively, to provide benefits going forward in perpetuity for a charitable purpose.

## Estate and Personal Trust Services

<b>Total staff<sup>1</sup></b>	<b>59 positions</b>
<b>Total clients<sup>2</sup></b>	<b>4,213</b>
Estates of deceased persons	3,537
Estates of missing persons	2
Executor appointments	429
Litigation representative	13
Personal trusts	272
<b>Total value of assets under administration (at March 31, 2025)</b>	<b>\$499 million</b>
Investments and securities	\$395 million
Real property	\$81 million
Other	\$23 million
<b>Business indicators</b>	
Liabilities (at March 31, 2025)	\$18 million
<b>Other indicators</b>	
Estate administration referrals <sup>3</sup>	1,539
Probate applications filed with Supreme Court <sup>3</sup>	334

1 Staff refers to full time equivalent employee positions.

2 Client counts reflect the number of individual clients served throughout the year. The divisional total is typically less than the sum of the business lines as clients may require service in more than one business line.

3 Figure reflects the count of particular activity throughout the year.

## Client Finance and Administrative Services

**The PGT Client Finance and Administrative Services division (CFAS) provides a wide range of both client and corporate services.**

### Client Financial Services

Client Financial Services is responsible for the daily management of client financial services for trusts and estates administered, including centralized processing of client receipts and disbursements. This department also supports the administration of tax services, oversees the processing of PGT fees, contributes to an effective system of internal controls over trust accounting and develops annual audited financial statements for trusts and estates administered by the PGT.

### Corporate Financial Services

Corporate Financial Services is responsible for operating and capital budgeting, forecasting, reporting, payment processing and corporate contract management for the PGT Operating Account. The PGT Operating Account was established as a Special Account in the General Fund of the Consolidated Revenue Fund of the Province of British Columbia, which represents the financial operations of the PGT as a corporate body. The department develops financial models, projects operating expenses and recoveries from fees, sets out multi-year budget plans, prepares Treasury Board submissions, produces financial management reports and develops annual audited financial statements for the PGT Operating Account.

### Facilities and Administrative Services

Facilities and Administrative Services is responsible for the delivery of corporate administrative services including records management and archiving, mail and reception services, site security, staff safety, goods and services purchasing and facilities maintenance.

### Investment Services

Investment Services is responsible for establishing and managing effective investment plans on behalf of clients and for overseeing the overall investment management process related to client assets. Investing client assets is a core PGT responsibility and the PGT is required by statute to act as a prudent investor. The PGT assesses client needs to determine investment goals and objectives in developing personalized investment plans for adult clients and personal trusts with \$50,000 or more in total financial assets and children and youth clients with \$25,000 or more in total financial assets. This department includes an Assets and Liabilities Team responsible for the record keeping of investments, real property and other financial assets and liabilities.

## Legal Services

**PGT Legal Services carries out a range of legal activities and services for the PGT's 3 main program areas and provides advice to the corporate office. The Deputy Public Guardian and Trustee is the Executive Director of Legal Services.**

Within their assigned areas of practice, lawyers provide advice to the PGT and instruct outside legal counsel retained to act on behalf of clients in a variety of civil matters. Lawyers also carry out the statutory review obligations of the PGT, such as reviewing applications for appointment of private committees, settlements of claims for unliquidated damages on behalf of minors, proposed transactions affecting the property interests of minors, and legal notices where the interests of minors or incapable adults may be affected. In some circumstances, lawyers prepare written comments for the court regarding the interests of minors or incapable adults in civil proceedings.

PGT Legal Services also provides oversight of PGT involvement in advancing client interests in class proceedings. This involves investigating client eligibility for settlement payments and filing claims where appropriate ('class actions pursued'), as well as monitoring the progress of current and potential class actions ('class actions monitored').

The Deputy Public Guardian and Trustee and lawyers contribute regularly as speakers and writers for a variety of organizations on legal topics impacting PGT clients. They also participate in government law reform initiatives relevant to the PGT mandate.

## Corporate Projects and Strategic Operations

**The Corporate Projects and Strategic Operations division (CPSO) provides a range of organization wide services in support of PGT operations.**

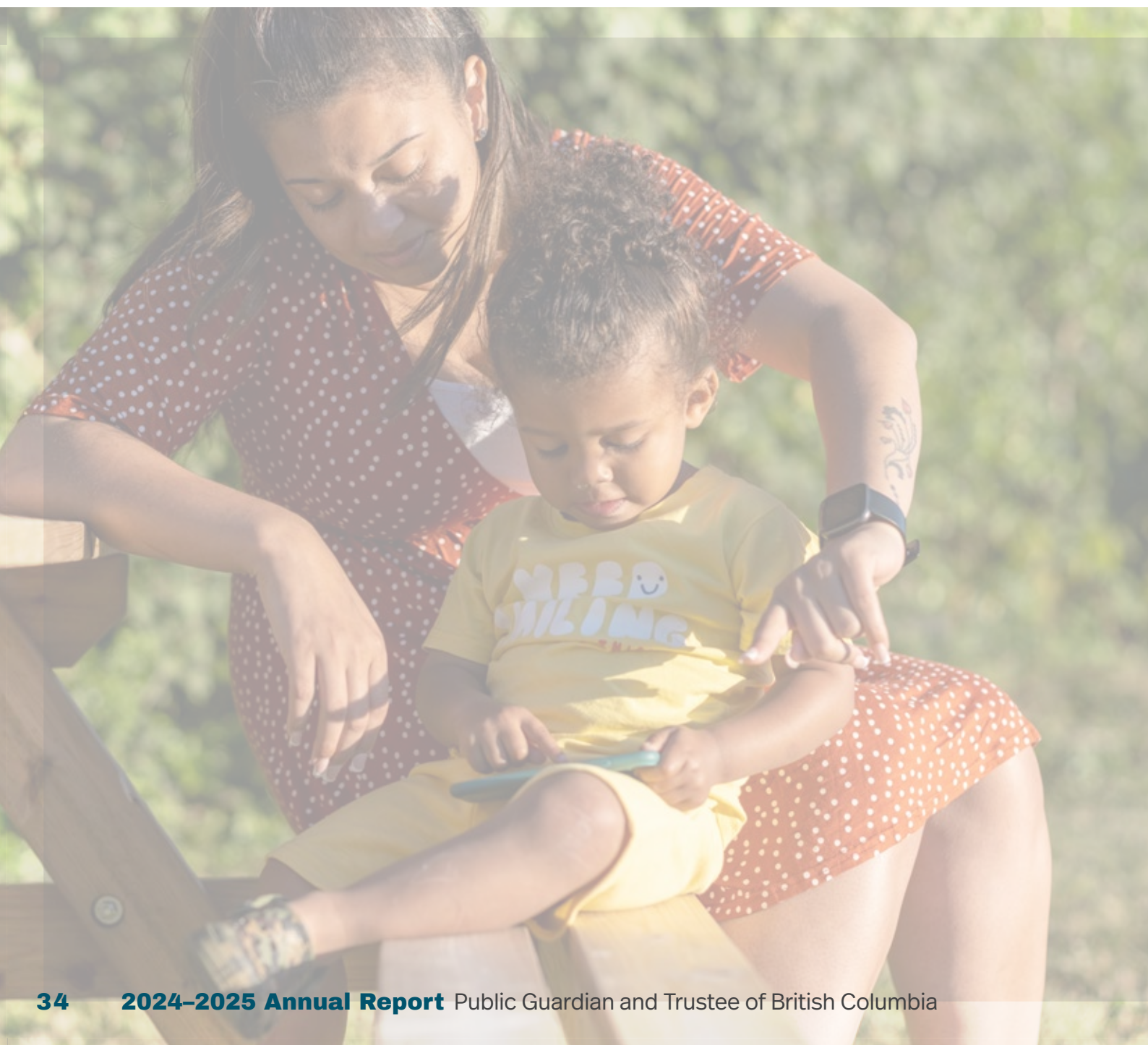
These services include statutory performance planning and reporting, enterprise risk management, corporate project management, internal and external communications, strategic and business planning, policy development, management information, research and evaluation, human resource coordination and corporate training. CPSO is also responsible for coordinating compliance with access to information and privacy legislation. The PGT maintains its own information technology services independently from the provincial government to help ensure that client information is kept confidential. Information Technology Services implements enhancements to technology infrastructure to support client service.



## Internal Audit

**The PGT has established an Internal Audit function to support PGT management, employees and clients and other stakeholders, by providing an independent, objective assurance and consulting service designed to add value and improve PGT operations.**

Internal Audit employs a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes for the PGT. Internal Audit has direct and unimpaired access to the Public Guardian and Trustee and members of the Audit Advisory Committee to report findings and issues and to request advice and opinions.



PGT summary indicators	
Total staff <sup>1</sup>	328 positions
Total clients <sup>2</sup>	27,683
Total value of assets under administration (at March 31, 2025)	\$1.6 billion
Investments and securities	\$1.3 billion
Real property	\$292 million
Other	\$56 million
<b>Business indicators</b>	
Client bills paid <sup>3</sup>	\$260 million
Client receipts processed <sup>3</sup>	\$335 million
<b>Legal indicators</b>	
Active client legal issues (at March 31, 2025)	4,891
Class actions pursued <sup>3</sup>	11
Class actions monitored <sup>3</sup>	123
<b>Other indicators</b>	
Clients with trust accounts (at March 31, 2025)	14,879
Income tax filings <sup>3</sup>	7,094
Real properties sold <sup>3</sup>	143
Work Environment Survey engagement score <sup>4</sup>	77
Responses to formal requests for information <sup>3</sup>	56
Responses to court orders for production of records <sup>3</sup>	0

**\$1.6 billion**

**Total value of assets under administration (at March 31, 2025)**

1 Staff refers to full time equivalent employee positions.

2 Client counts reflect the number of individual clients served by the PGT throughout the year. The PGT total is less than the sum of the divisional totals as clients may require service in more than one division.

3 Figure reflects the count or amount of particular activity across the year.

4 This survey is conducted every 2 years by BC Stats.

# Investments

**The PGT has three pooled investment funds for clients: the Premium Money Market Fund, the Balanced Income Fund and the Balanced Growth Fund.**



## Premium Money Market Fund

The Premium Money Market Fund's objective is to provide an optimal rate of return for short-term investments while ensuring a high degree of liquidity and safety of capital for risk averse clients in the form of interest paid monthly to clients. The fund includes bonds held to maximum maturity of 5 years. This strategy avoids exposing clients to short-term interest rate fluctuations. Although some comparable short-term interest rates may currently be higher, the Premium Money Market Fund is designed to mitigate the risk of sudden interest rate changes and help ensure stable returns to clients. (Fund size **\$780 million** at March 31, 2025).



## Balanced Income Fund

The Balanced Income Fund's objective is to enhance returns for clients with a low to moderate level of risk by investing in a diversified portfolio. It is used most frequently by adult clients with medium term investment time horizons. (Fund size **\$35 million** at March 31, 2025).



## Balanced Growth Fund

The Balanced Growth Fund's objective is to enhance long term returns for clients with a moderate level of risk by investing in a diversified portfolio and is aimed towards long term capital growth. It is used most frequently by clients with longer investment time horizons. (Fund size **\$135 million** at March 31, 2025).

The PGT invests client funds in the pooled funds and other investments and may also rely on the services of brokerages and external investment managers. Although the PGT invests most client funds in its three pooled funds, the choice of investment options is determined by client goals and objectives set out in investment plans which are monitored on a regular basis according to portfolio risk. The PGT also establishes and maintains various registered accounts, including Registered Retirement Savings Plans, Registered Disability Savings Plans and Tax Free Savings Accounts, as determined by individual client investment plans.

## Comparisons<sup>1</sup>

The following figure provides comparisons of rates of return for PGT pooled funds and standard alternatives as of March 31, 2025.

<b>3.54%</b> Premium Money Market Fund (1 year)	Blended FTSE Canada 91 Day Government of Canada Treasury Bill <b>2.65%</b>
	3 Year Guaranteed Investment Certificate <b>3.00%</b>
	Savings account interest <sup>2</sup> <b>0.25-1.00%</b>
<b>6.92%</b> Balanced Income Fund (5 years annualized)	Standard Industry Portfolio Benchmark (5 years annualized) <b>6.78%</b>
<b>9.17%</b> Balanced Growth Fund (5 years annualized)	Standard Industry Portfolio Benchmark (5 years annualized) <b>9.04%</b>

- 1 Sources: Premium Money Market Fund, Balanced Income Fund and Balanced Growth Fund – BC Investment Management Corporation; GOC Treasury Bill – Bank of Canada; Guaranteed Investment Certificate and Savings Account – CIBC.
- 2 Savings account interest rates are used as a comparison due to the similar function and rate of interest to the Premium Money Market Fund. Savings account interest is presented as a range because interest rates depend on account balances.



# Partnerships and outreach



## **The PGT recognizes the importance of providing public information and education about the PGT and related services to facilitate cooperation with service partners and participants, to inform the public about related issues and to mitigate the growth in demand for PGT services.**

The PGT recognizes the importance of regularly collaborating with partners and consulting on government programs, services and legislation that affect PGT clients. These activities facilitate cooperation with service partners and allow for more coordinated responses to issues of mutual concern. Through this work, the PGT applies its special expertise to advocate for PGT clients at a systemic level.

The PGT also seeks regular opportunities to provide public information and education about the PGT and related services. Through educational outreach, the PGT informs the public and service partners about the PGT mandate and related topics of interest and concern. Additionally, the PGT promotes improved awareness and outcomes for clients through targeted presentations and workshops, such as financial wellness education sessions for children and youth in care.

Under the strategic goal of contributing to a fair and just society, the PGT Service Delivery Plan has a specific performance objective related to this work: the PGT will contribute to public awareness, policy development and law reform initiatives to promote the interests of PGT clients. In 2024–2025, the PGT contributed its expertise through extensive partnership, consultation and outreach activities, including through the delivery of **130** presentations describing PGT roles and responsibilities, services or related issues.

### **Formal committees**

- Member, Children’s Forum, a provincial information sharing forum for senior government officials with an interest in child wellness supporting the provision of child and family services in relation to children in care of the Province;
- Member, National Association of Public Trustees and Guardians, an association of Canadian federal, provincial and territorial Public Trustees, Public Guardians and equivalents, committed to excellence in public trusteeship and guardianship and focused on advocacy, policy reform, awareness and shared best practices in the interests of clients;
- Member, Our Children Our Way Post Majority Supports Steering Committee, the Youth Futures Education Fund Advisory Committee, and the MCFD led Youth Transitions Cross Government Executive Director’s Advisory Group. These groups aim to support children and youth in care and transitioning out of care;
- Co-host, BC Adult Abuse/Neglect Prevention Collaborative, a province wide community/government group working towards continuous improvement in the B.C. response to adult abuse, neglect and self-neglect;
- Host, Adult Guardianship Provincial Advisory Committee, including representatives of Health Authorities and Community Living BC (CLBC) to collaborate on adult protection efforts on a provincial level;
- Host, Community Living BC/Advocate for Service Quality/PGT Joint Working Group, a group to facilitate the most effective supports possible for children and adults with developmental or intellectual disabilities who may be a client of one or more of the member organizations;
- Host, Indigenous Services Canada Estates/PGT Joint Working Group, a group that meets to share policy and service delivery updates and emerging issues that may impact Indigenous people who may be a client of one or both organizations;



- Member, Council to Reduce Elder Abuse (CREA), established as an integral part of the provincial government plan “Together to Reduce Elder Abuse – B.C.’s Strategy” and co-chair of the Financial Abuse Prevention Action Group;
- Member, Justice Strategic Advisors Team, a cross sector advisory committee with representatives from the ministries of Attorney General and Public Safety and Solicitor General who meet to discuss sector wide IT strategies;
- Member, Registered Disability Savings Plan Action Group, a group bringing together leaders from the financial sector and disability organizations in B.C. who work together to provide advice to government and promote RDSPs;
- Partner, BC Child and Youth in Care Week, a partnership between multiple government, Indigenous and other not for profit organizations highlighting the accomplishments and talents of children and youth in government care;
- Member, Project Advisory Committee, Assessing Decision-making Incapacity in the Context of Abuse and Neglect, a committee that aims to enhance incapability assessment practice guidelines based on focus group feedback from adults with lived experience, practitioners and legal research; and
- Member, Institute of Internal Auditors (IIA) Audit Leaders Network and the BC Public Sector Internal Audit Leaders. These groups facilitate internal audit leaders to share leading practices and discuss emerging risks.

## Consultations

- Engaged with Insurance Corporation of British Columbia (ICBC) representatives to discuss matters of mutual interest concerning the settlement of motor vehicle related claims for children and youth;
- Participated in the Government of Canada’s engagement, providing input into the creation of the Canada Disability Benefit Regulations;
- Worked collaboratively with National Association of Public Trustees and Guardians to raise issues pertaining to the new mandatory trust reporting rules;
- Engaged with the BC Funeral Association (BCFA) to support PGT staff and funeral service providers involved in coordinating final disposition services for PGT clients and to deliver training related to understanding grief in the workplace;
- Engaged with the Ministry of Public Safety and Solicitor General regarding the Cremation, Interment and Funeral Services Act;
- Worked collaboratively with Employment and Social Development Canada (ESDC) to develop electronic information exchange in support of PGT estate administration services;
- Collaborated with ESDC as they implemented a new payment system for Old Age Security Payments;
- Met with the Representative for Children and Youth (RCY) to better understand the intersection of priorities between the PGT and RCY; and
- Met with CLBC and MCFD to discuss information sharing in support of PGT services to children and youth served as property guardian.

Traditional unceded territory of the xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh úxwumixw (Squamish) and səliwətaʔ (Tsleil-Waututh) Nations (North Shore Mountains, Vancouver, B.C.)

## Educational outreach

- Contributed to professional development programs and education events in addition to updating professional practice materials with the Continuing Legal Education Society of British Columbia, the People's Law School and other partners;
- Contributed to legal education events with MCFD's external counsel, the Society for Children and Youth and other partners;
- Attended community celebrations for National Indigenous People's Day at multiple locations including on the traditional and unceded territories of the Cowichan Tribes, Splatsh, xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh Úxwumixw (Squamish), səliłwətał (Tsleil-Waututh), q̓icəy̓ (Katzie), q̓wɑ:ńłəń (Kwantlen) and səmyámə (Semiahmoo) First Nations;
- Completed the first major update in over 10 years to the Dollars and Sense workbook, an activity book accompanying the Dollars and Sense publication. The workbook is used to support financial wellness education for young people;
- Presented on the role of the PGT to various groups serving vulnerable adults including BC Care Providers Association, Government Finance Officers Association of BC, Office of the Seniors Advocate, Seniors Services Society and the Vancouver Division of Family Practice;
- Provided training on the role and mandate of the PGT serving vulnerable adults to staff of regional health authorities and CLBC;
- Provided periodic training on the role and mandate of the PGT as property guardian to MCFD and ICFSA staff in addition to new social workers through the Indigenous Perspectives Society; and
- Facilitated a broad range of financial wellness workshops by partnering with numerous youth serving agencies, with a focus on young people leaving care and living independently. Workshops were facilitated with various service partners including Indigenous Child and Family Service Agencies, Indigenous Governing Bodies, Foundry offices and with other partners such as the Urban Native Youth Association, the YWCA, school districts, Vancouver Coastal Health Authority, MCFD's SAJE program and others.



# Societal trends and other factors

**Various trends and risks affect the work of the PGT. We regularly evaluate and discuss these items, seeking to adapt our services and mitigate adverse impacts to clients and the organization.**

## Fiduciary role

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As a fiduciary, the PGT plays a critical provincial role in protecting the rights, security and interests of vulnerable people in B.C. In most instances, individuals become PGT clients through legislation, court order, trust deed or referral, when there are no other parties that can fulfill the role needed. In addition, some choose the PGT as their service provider to act as a trustee for a personal trust or to act as executor to administer an estate.

The scope of the PGT's fiduciary role is wide and varied. The PGT continues to navigate a range of complex dynamics and issues across its fiduciary responsibilities to clients. Specific challenges include complex client financial situations, as well as limitations in the legal framework the PGT operates within. Throughout this work, it is important that the PGT continue to dedicate the expertise and resources required to fulfill the PGT's obligations under its mandate.

The work to advance client interests within class actions is an area of growing focus for the PGT. Class actions are prevalent in Canada's current legal landscape, and eligible PGT clients have the opportunity to benefit from financial compensation received through these actions. In 2024-2025, the PGT filed claims on behalf of eligible clients for the Veteran's Affairs Miscalculation of Disability Pensions Class Action and the First Nations Child and Family Services and Jordan's Principle Settlement. The PGT also provided additional information on previous applications for the First Nations Drinking Water Settlement, the Sixties Scoop Settlement, and the Indian Residential School Day Scholars and Federal Indian Day School action. The PGT continuously monitors potential class actions, including the anticipated Adverse Childhood Experiences class action against the Ministry of Children and Family Development.

## Responsive service delivery

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The PGT remains committed to delivering quality services to those that rely on PGT services. One major improvement to client services in 2024-2025 was the launch of new online services. The public can now request and engage with certain services directly from the PGT website. The online platform was designed with accessibility and efficiency in mind. The PGT looks forward to leveraging opportunities to offer additional accessible and convenient digital service options to the public.

The PGT continues to focus on accessibility and fulfilling its obligations under the Accessible British Columbia Act. In 2024-2025, the PGT completed its first accessibility plan, developed in consultation with the PGT's Accessible BC Act Committee.

The PGT's plan emphasizes understanding the current state of accessibility at the PGT and taking steps to identify, remove and prevent accessibility barriers. Actions to date included reviewing physical space accessibility at PGT offices.

The PGT recognizes the fiscal constraints and challenges that the Provincial Government faces at this time. At the same time, only some of the PGT's services are publicly funded. The majority of the PGT's services are paid for by client fees. The PGT is focusing on finding the right balance between operating within the current fiscal context, while still ensuring that PGT clients receive the full services they deserve based on the fees they pay.

The PGT is also witnessing a trend of public and non-profit service providers reducing the scope of their services. In response, the public and service partners look to the PGT to fill these service gaps. The PGT is committed to serving vulnerable people in B.C. within the scope of its mandate. However, without additional resourcing to accompany additional responsibilities, there is risk that the PGT cannot fully meet this demand and provide service at a high quality level.

## Truth and Reconciliation

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Meaningful truth and reconciliation with Indigenous peoples remains a top driver and priority for the PGT. Work is underway to implement Bill 38, the Indigenous Self-Government in Child and Family Services Amendment Act, which introduced new responsibilities for the PGT as property guardian to children and youth in the care of First Nations. The PGT has been collaborating with several First Nations in B.C., and in 2024-2025 the PGT signed its first coordination agreement with a First Nation that is exercising jurisdiction over its child and family services. The PGT is working to support other First Nations in their own pathways to jurisdiction, with several other agreements in progress. Throughout

this process, the PGT has taken the first steps in learning about how the PGT can be a good partner and improve services to Indigenous communities.

Internally, the PGT's focus has been on establishing systems, processes and expertise to effectively support this work. This includes identifying ways to decolonize service delivery, supporting staff learning and capacity, and strengthening existing relationships with Indigenous partners. The PGT is also pursuing ways to improve property guardian related outcomes for Indigenous children and youth served by First Nations, the Ministry of Children and Family Development, and Indigenous Child and Family Services Agencies.

## Trusted and talented workforce

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An engaged and empowered workforce is central to the PGT's ability to provide quality client services. The PGT received a score of **77** out of **100** in the most recent BC Public Service Work Environment Survey (WES). The survey highlights that employees are satisfied with many aspects of the work and culture at the PGT, while also identifying areas for improvement. Flexible work arrangements are having a positive impact on staff recruitment and retention. However, workload and capacity challenges in certain teams remain a high risk. The PGT continues to develop and enhance the

training, procedures and systems that staff need to work effectively and efficiently. Efforts to improve accessibility within the PGT are also underway. In 2024-2025 the PGT conducted a survey to collect feedback from staff on their experiences with accessibility and barriers, and the PGT continues to promote more accessible hiring practices across the organization. Finally, the PGT received approval to be designated as a special program by the BC's Office of the Human Rights Commissioner, allowing the PGT to advance its efforts to hire more Indigenous staff.

# Risk management

**The PGT acts in a broad range of fiduciary, statutory and court ordered roles and maintains a strong internal control framework to address legal, financial, operational and other associated risks. Under its Enterprise Risk Management Framework, the PGT maintains a comprehensive risk register and regularly identifies, evaluates and manages risks to the achievement of the PGT's mandate, strategic goals and objectives.**

Strategies are implemented to manage and mitigate the likelihood of risk events occurring, and their impact to the organization. These include maintaining a strong control environment, implementing further mitigating control activities to reduce risks to an acceptable level and monitoring the risk mitigating controls on an ongoing basis.

The PGT Executive Committee and other members of management continued evolving the PGT's risk register in 2024-2025. Risks are evaluated on a residual basis – the amount of risk remaining after considering existing controls to reduce the risk's likelihood and/or impact. Risk ratings are then compared to the PGT's risk appetite which helps focus and prioritize further actions to accept, mitigate or monitor the risks. The risk register and associated activities are reviewed at minimum quarterly and more frequently if warranted.

Significant PGT risk factors fall into the following 3 broad risk categories:

## Legislative framework

Reflecting the impact of changes in government policy, legislation and regulation which could significantly impact service delivery requirements, availability of resources and the PGT cost recovery model.

## Demand side factors

Reflecting the impact of increasing demands and complexity without additional funding such as legislative reform and changes in client expectations, awareness of PGT services and demographics that will all significantly impact the demand for services from the PGT.

## Supply side factors

Reflecting the impact of significant financial, human and operational resource constraints to meet current and planned objectives.

The table on page **45** summarizes the most significant specific risks facing the PGT as identified and assessed through the Enterprise Risk Management process in September 2024 and the PGT's subsequent quarterly reviews. The table also outlines some of the major mitigation strategies for each risk. This summary of specific key risks does not describe all potential risks facing the PGT nor all of the related controls and mitigation strategies.

Risk	Nature of risk	Major mitigation strategies
<b>Financial sustainability and stability</b>	Financial sustainability and stability of the organization is a considerable risk due to unpredictable client revenue, lack of statutory funding and/or budget restrictions, and inability to access excess client revenue outside the current fiscal year.	The PGT engages in rigorous and detailed planning and forecasting processes to help ensure financial sustainability and stability.
<b>Workload/capacity</b>	Risk of adverse impact on clients, staff and progress on operational and strategic objectives due to workload or capacity challenges.	On an ongoing basis, the PGT reviews progress towards addressing drivers of high workloads and implements operational efficiencies. Where feasible, the PGT invests in technology to alleviate workload pressures.
<b>Fiduciary duty</b>	Risk that the PGT fails to fulfill its duty as a fiduciary resulting in adverse consequences for clients and/or leading to potential legal action against the PGT.	The PGT continues to develop and strengthen policies, procedures and staff training and improve IT systems to help ensure the organization fulfills its duties as a fiduciary.
<b>Policies and procedures</b>	Risk of inconsistent practices due to lack of clear direction and/or outdated or incomplete policies and procedures.	The PGT continues to develop and strengthen policies and procedures, including through a comprehensive review of policies and procedures within each program area.
<b>Information security</b>	Risk of an adverse IT incident compromising PGT operations and/or client or corporate data.	The PGT is evaluating security software and purchasing additional software or resources as required to continually improve security management practices.



# Context for 2024–2025 performance results

## Development of PGT goals, objectives and performance measures

This document reports on PGT performance in year one of the 2024–2027 Service Delivery Plan (SDP) which was approved by the Attorney General. The 2024–2025 budget was funded as set out in the plan. Goals, objectives and performance measures were implemented during 2024–2025 as presented in the SDP and are reported upon in this report.

Accountability requirements under section 22(2)(c) of the Public Guardian and Trustee Act require that the PGT describe major program areas and specify “the performance targets and other measures by which the performance of the program area may be assessed.”

The PGT makes it a priority to meet its performance targets and monitors performance during the year. When targets are at risk, available resources are allocated, in year, to the program area.

### Goals

The PGT approach to developing its goals focuses on outcomes required to fulfill its mandate. These are the well-being of PGT clients, prudent and transparent management of client affairs, operational efficiency and staff effectiveness. Each of the 5 goals is related to one or more of these outcomes. The PGT’s strategic goals are to:

- 1 Optimize client service delivery
- 2 Contribute to a fair and just society
- 3 Achieve success through relationships
- 4 Demonstrate accountability and transparency
- 5 Engage and empower staff

A significant portion of PGT activity involves carrying out fiduciary duty to clients through management of client property and financial assets. The 2024–2025 PGT Performance Measurement Framework linking the goals, objectives and measures (pages 50–65) demonstrates that Goal 1 has the greatest number of associated measures and touches almost every area of the organization and its activities.

## Objectives

Objectives identified in the SDP serve several functions. They interpret and make visible the meaning of the goals as they relate to specific aspects of PGT work, identify key areas of performance and point to certain desired results in achieving the goals.

The performance measures reflect the PGT's best efforts to identify aspects of its performance that are most directly related to achieving stated goals and are capable of being measured and validated to an audit standard. Selecting objectives and performance measures is particularly challenging because in most instances the PGT contribution to client outcomes is difficult to isolate.

Goals 3 and 4 do not have specific measures attached to them. The PGT reports on these goals more broadly throughout this Performance Report.

## Performance measures

The PGT selects goals, objectives, performance measures and targets in accordance with underlying assumptions from its corporate values. PGT clients are often particularly vulnerable and the PGT contributes to their wellbeing through activities that are significant to clients, their family, friends, caregivers or heirs. Factors such as accessibility, timeliness, accuracy and empowerment are important to client wellbeing. Other factors include the need for client, service partner, participant and public confidence in PGT expertise.

Many targets are driven by external considerations such as meeting legal requirements (fiduciary obligations), benchmarking against private sector standards (investment returns), responding to safety issues (investigations of high risk situations) or may reflect a balance between determining the acceptable level of performance in a specific period with consideration for resources and constraints. In addition, the PGT must be able to substantiate its reported performance results to an audit standard.

Due to the planning and reporting cycle, targets for the first year of the plan reflect the PGT assessment of appropriate and attainable service levels based on its best judgment at the time the targets were established. Results are continually assessed to determine if measures should be continued, targets should be adjusted or if resources could be reassigned to other service areas. Performance measures and related current and future year targets appear in this report as they were approved in the 2024–2027 PGT Service Delivery Plan. The PGT has a statutory obligation to report on all program areas. This 2024–2025 Performance Report includes 15 performance measures covering all program areas.

# 2024–2025 performance results

**In 2024–2025, the PGT met or exceeded its targets for 14 of 15 (93%) of the performance measures on which it is reporting. Specific performance details related to each measure are provided in the following performance details section. The Performance Measurement Framework appears on pages 50–65.**

## Source data

Data for this performance report has been drawn primarily from internal information management systems. The primary systems are AXIOM (trust accounting system), CASE (case management application) and FSS (field services system).

Financial data is derived largely from the audited financial statements and is rounded.

The PGT maintains clear documentation of the process for collecting and reporting on data supporting its performance results to help ensure consistency and reliability in reported results. Unless otherwise stated, results for specific performance measures are comparable with previous years. The PGT applies a broad range of quality assurance processes and reviews its performance on a quarterly basis. In reporting on performance results, the PGT usually rounds to the nearest whole number.

Unless otherwise specified, client counts reflect varying program workloads as measured by the number of individual clients served throughout the fiscal year. In some instances, the counts will reflect the number of individual clients served and in others, the counts will reflect the number of specific legal authorities under which clients were served with consideration for the fact that one client may be served under multiple authorities.

The PGT continues to invest in enhancing its capacity to draw performance reporting results from its information technology systems. All measures reporting on client specific information are drawn directly from PGT systems.

The PGT will invest time to consider BC Reporting Principles requirements, its alignment with the Public Guardian and Trustee Act and will continue to review measures for appropriateness and value.

In accordance with the Public Guardian and Trustee Act, this PGT annual performance report is subject to an independent audit to provide third party assurance on the reported results. Financial statements for the PGT Operating Account and Trusts and Estates Administered are also subject to an annual independent audit to provide third party assurance.

## Comparative information

The PGT is a unique organization largely without private sector comparators and with limited comparability to public bodies in B.C. and other jurisdictions. Due to its responsibilities, mix of services and unique legal status, PGT access to generally accepted service standards is limited. Public guardian and public trustee agencies in other provinces and territories each have some responsibilities and services or elements of them in common with the PGT but none have the same authorities.

For 2024–2025, the PGT is able to make comparisons from its own performance using information reported in its previous annual reports. While some measures have been changed, eliminated or newly introduced over time, the available comparative data has become more substantial each year and is considered when changing measures and/or modifying performance targets.





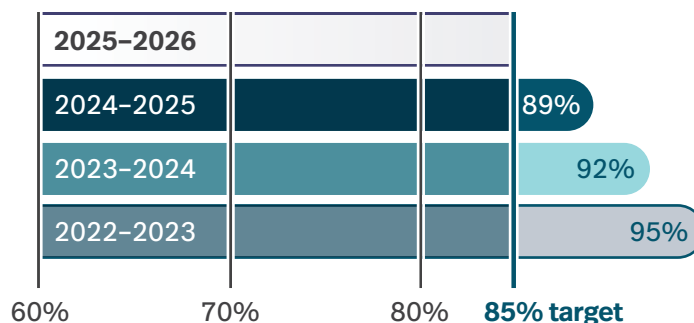


# **Reports on individual performance measures**

# 1/ Optimize client service delivery

## OBJECTIVE 1.1 Property and financial interests of PGT clients will be well managed

### 1.1.1 Percentage of deceased estate funds that are distributed to intestate successors and beneficiaries rather than transferred to the BC Unclaimed Property Society



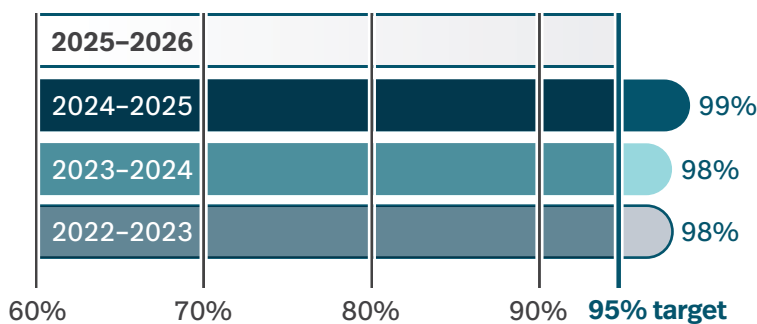
The PGT administers estates for which the executor, intestate successor, beneficiary or other eligible person is not able or willing to do so. If the PGT is unable to determine the lawful intestate successors of an estate after conducting a search, the balance of the estate after payment of creditors, administrator fees and expenses, is transferred to the BC Unclaimed Property Society.

This activity helps ensure that succession laws and wishes of persons making wills are respected and that efforts are made to locate and distribute their entitlements to intestate successors and beneficiaries.

In 2024-2025, **\$40,182,250** of the **\$44,908,570** (**89%**) distributed by PGT Estate and Personal Trust Services was transferred to intestate successors and beneficiaries.

OBJECTIVE 1.1    Property and financial interests of PGT clients will be well managed

1.1.2    Percentage of critical incident reports in respect of children in continuing care that are reviewed and have action initiated by the PGT within 30 calendar days of receipt

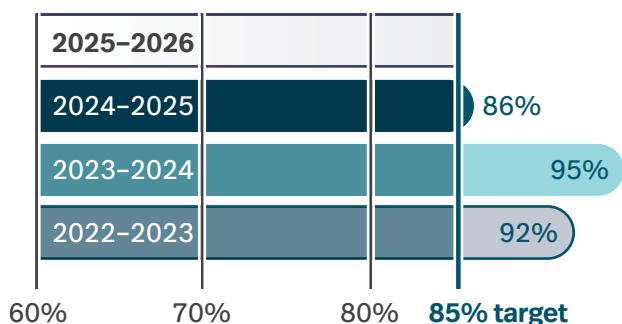


The PGT is co-guardian with MCFD and Indigenous Child and Family Service Agencies (ICFSAs) for children in continuing care of the Province. Designated officials of MCFD and the ICFSAs are personal guardians for children in continuing care and the PGT is property guardian. As property guardian, the PGT identifies financial entitlements or legal claims and brings forward appropriate legal action on behalf of the children and youth. This includes legal claims for damages such as personal injury arising from abuse, assault or negligence as well as for statutory benefits such as from the death of a parent.

The PGT receives automated reporting from MCFD and the ICFSAs of incidents involving children in continuing care and must review these reports to determine whether to commence civil legal proceedings and/or pursue financial benefits on behalf of the child. This activity satisfies PGT legal obligations as fiduciary and improves the wellbeing of children and youth in continuing care of the Province by protecting their legal rights and financial interests.

In 2024-2025, of 2,369 critical incident reports received directly from MCFD and ICFSAs, 2,361 (99%) were reviewed and action was initiated by the PGT within 30 calendar days of receipt of the report.

1.1.3    Percentage of personalized case plans (covering property, effects, legal issues and living arrangements) that are developed and implemented for new adult clients within six months of PGT appointment as committee of estate



The PGT may become committee of estate for adults who are unable to manage their financial and legal affairs. For new committee of estate clients, the PGT develops personalized case plans documenting steps the PGT will take to manage and protect the adult’s property and financial interests. The time taken to develop and implement the plan will vary according to the complexity of the client’s property and financial interests as well as their personal circumstances which can fluctuate over time.

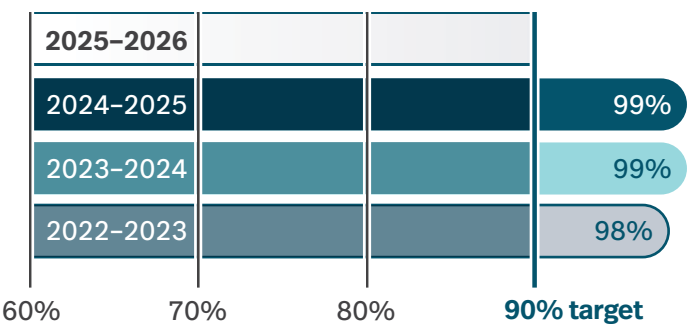
This activity improves quality of life for incapable adults by making arrangements that respect client wishes to the extent possible and by developing plans to maximize resources available for their care. For most new committee of estate clients, 6 months is a reasonable expectation in which to develop the plan as normally several months are required to collect all relevant information about the client. The plan is considered to be implemented once it is developed, because from that point forward the plan guides all decision making and actions taken on behalf of the client. The plan is updated when client circumstances change.

During 2024-2025, 244 new clients required these plans and the PGT developed and implemented personalized case plans for 209 (86%) of them within the 6 month time frame.



**OBJECTIVE 1.1    Property and financial interests of PGT clients will be well managed**

**1.1.4    Percentage of investment plans and reviews completed prior to specified due date**



Developing and implementing client investment plans supports investment decisions that are tailored to individual client circumstances. Individual client circumstances, such as increased or decreased needs for cash funds, are considered when developing and reviewing investment plans. Reviewing existing client investment plans is important because client needs and risk tolerance change over time. Frequency of reviews is also related to the asset mix in the client investment plan. The PGT reviews client investment plans on a rotating basis according to the assessed level of risk associated with the client investment portfolio.

Completing investment plans and reviews contributes to improved quality of life for clients by helping ensure that financial planning remains current to maximize resources available for client specific needs. In 2024-2025, **1,686** of **1,695** (**99%**) client investment plans and reviews scheduled were completed prior to the specified due date.

In previous reports, the PGT highlighted its ongoing efforts to evaluate and enhance its investments program. These efforts remain a priority as the PGT continues to refine and implement improvements to its investments program.



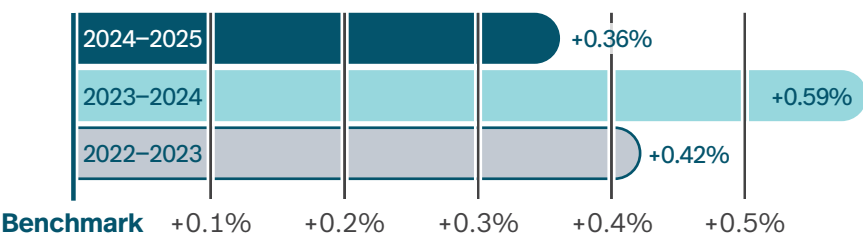


OBJECTIVE 1.1    Property and financial interests of PGT clients will be well managed

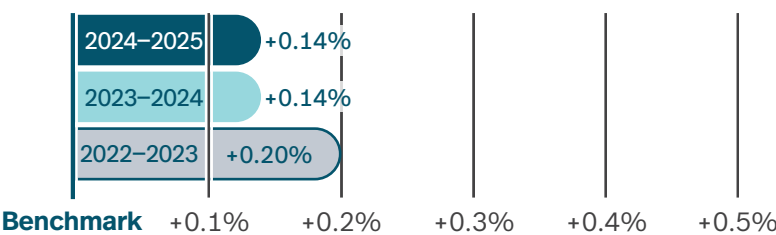
1.1.5    Investment returns for all three pooled funds match or exceed established benchmarks  
  
Target: Match or exceed benchmark<sup>1</sup>

1 Percentages shown in graphs represent investment returns in excess of the benchmarks.

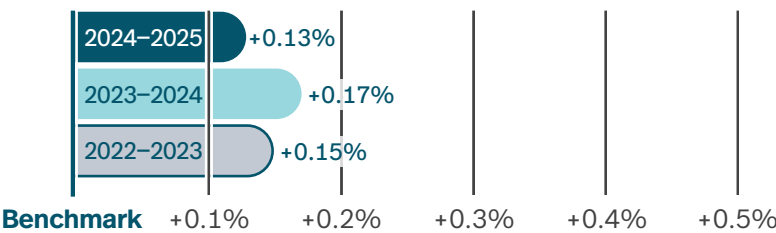
Premium Money Market Fund



Balanced Income Fund



Balanced Growth Fund



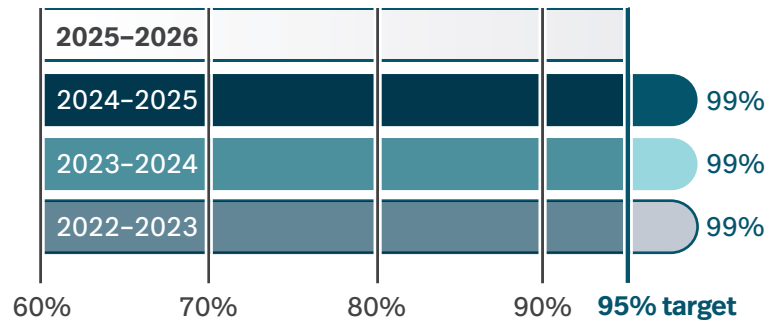
PGT client funds are invested to meet client needs while balancing risk and return. This measure is a means of comparing performance by investment managers retained by the PGT against established industry benchmarks. The PGT has 3 pooled common funds: the Premium Money Market Fund (PMMF), the Balanced Income Fund (BIF) and the Balanced Growth Fund (BGF). The majority of client funds are held in the Premium Money Market Fund. The Premium Money Market Fund is comprised of 2 separate components, a money market pool component and a segregated bond portfolio.

The PGT calculates investment returns using the investment industry standard of 5 year rolling averages with information on returns calculated by third party professional measurement services. BC Investment Management Corporation reports on the performance of all 3 pooled funds. The PGT verifies performance with reference to custodianship reports for actual returns and other third party data for industry benchmark returns.

Professional investment management improves quality of life for clients by prudently managing their financial resources to help ensure their resources are maximized to meet their needs. In 2024-2025, investment returns for all 3 pooled funds exceeded the established benchmarks.

## OBJECTIVE 1.1 Property and financial interests of PGT clients will be well managed

### 1.1.6 Assets will be entered into the trust accounting system within five business days of receipt of the work order

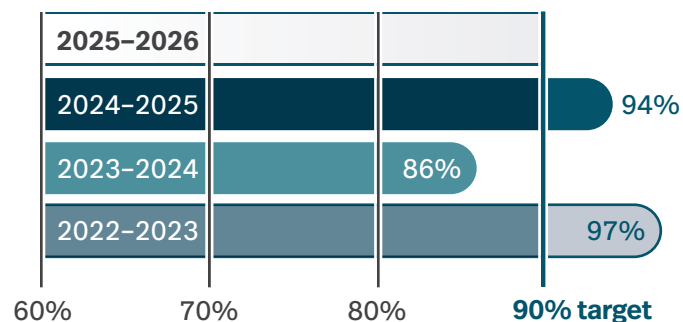


PGT Field Services secures client physical assets, taking custody of them and providing for their security. Timely recording of the assets in the PGT field services and trust accounting systems are key elements in securing them. Assets subject to this measure include household furniture and effects.

Some physical assets such as jewelry, stamps and coin collections are excluded from this measure as they need to be appraised prior to being entered into the trust accounting system. Assets such as bank accounts, safety deposit box listings, real property, vehicles and securities are also excluded from this measure as they are supported by other processes to provide access or to determine the value of the asset.

In 2024-2025, of **559** client inventory reports, **555 (99%)** were recorded within **5** business days.

### 1.1.7 Percentage of disbursements on behalf of children and youth processed within 30 calendar days of request



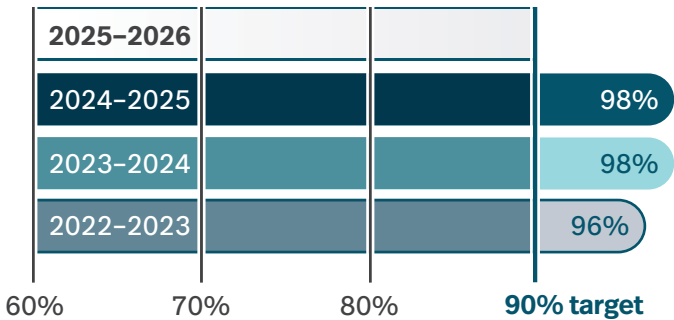
Administering trusts for which a child or youth is the beneficiary is a major responsibility of PGT Child and Youth Services. Funds held in trust by the PGT for a child are subject to a number of statutory and policy terms and conditions designed to protect the child's interests. The PGT considers client and client guardian requests to spend from the individual's trust fund and must determine whether the request falls within or outside of the trust restrictions while still providing a timely response. This activity benefits children and youth by allowing appropriate disbursements in a timely manner while applying necessary constraints to satisfy fiduciary responsibilities to be prudent.

Other disbursements for children and youth that are also processed in an efficient and timely manner, such as payments for PGT fees, payments made for a fixed amount to a third party or payments to the client over a period of time at specified intervals, are not included in this measure.

In 2024-2025, **1,662** of **1,760 (94%)** decisions to issue funds were completed and a payment issued within **30** calendar days of the request.

**OBJECTIVE 1.1    Property and financial interests of PGT clients will be well managed**

**1.1.8    Percentage of disbursements on behalf of adult clients processed within 30 calendar days**



The measure includes individual client disbursements that are not set up for payment on a fixed schedule. Individual disbursements issued on a fixed schedule are excluded from this measure and the PGT has established distinct processes for these disbursements to ensure they are processed efficiently and timely. Ensuring that amounts owed by PGT clients are paid in a timely manner is an important aspect of managing the affairs of adult clients. Where the client is able to manage some day-to-day expenses, funds may be issued directly to the client’s bank account. If the client is in a care facility, the PGT pays the maintenance charges and then provides the client with funds to use for small purchases.

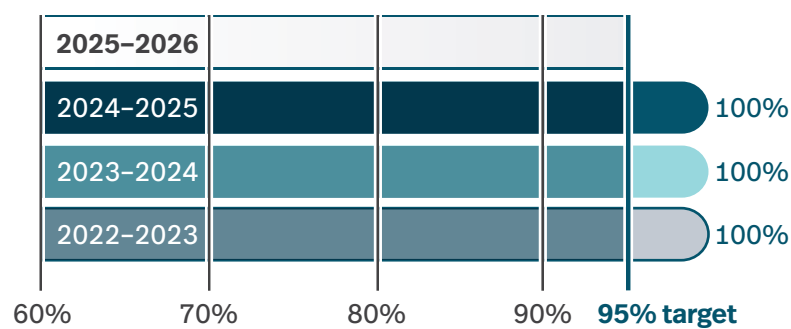
Where there are debts or other liabilities and the adult has sufficient funds, the PGT will arrange for payment or to settle the claims on the adult’s behalf. This activity improves the quality of life for incapable adults by helping to ensure invoices and other liabilities are paid on a timely basis and in accordance with their terms of payment, avoiding potential penalty charges, interest charges and disruption of critical services

In 2024-2025, **36,581** of **37,503 (98%)** adult client disbursements were processed within **30** calendar days.



**OBJECTIVE 1.2    The PGT will deliver high quality client centred services**

**1.2.1    Percentage of committee of person adult clients who are annually visited by PGT staff**

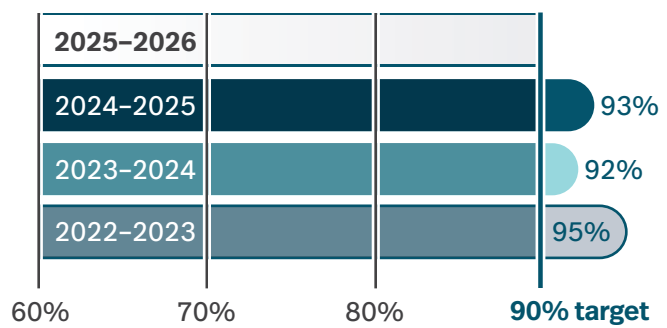


There are a small number of adult clients for whom the PGT acts as a court appointed committee of person and is responsible for their personal care interests. The PGT attempts to visit these clients in person at least once every year, or virtually if more appropriate. For the PGT, the visit is an opportunity to review the client’s personal situation and assess whether changes are required to help ensure protection of their ongoing personal and health care interests. For the adult, the visit is an opportunity to convey information directly to the PGT. Many of the clients are in long-term care and are no longer capable of making decisions about their own personal affairs or health care decisions.

This performance measure focuses on clients for whom the PGT has the greatest responsibility. Client visits improve quality of life for clients through direct contact with PGT staff and provide for their maximum empowerment.

In 2024-2025, **119** of **119 (100%)** adult clients for whom the PGT acts as committee of person received either a virtual or in-person visit.

**1.2.2    Percentage of intestate successors and beneficiaries responding to survey who rated administration services for deceased estates as good or very good**



The PGT administers estates of deceased persons. The Estate and Personal Trust Services division conducts a client satisfaction survey with intestate successors and beneficiaries who receive funds when administration of an estate is completed. This activity measures client satisfaction and gives intestate successors and beneficiaries the opportunity to comment on what is important to them regarding services. This activity also improves service delivery by highlighting areas needing improvement.

In 2024-2025, **220** of the **237 (93%)** beneficiaries who responded to the survey question rating estate administration services rated them as good or very good.

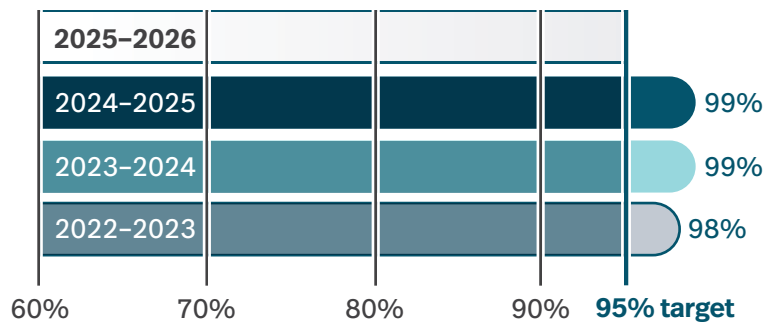




# 2/ Contribute to a fair and just society

## OBJECTIVE 2.1 Personal interests of PGT clients will be protected

### 2.1.1 Percentage of major health care substitute decisions for adults made within three business days of all relevant information being received



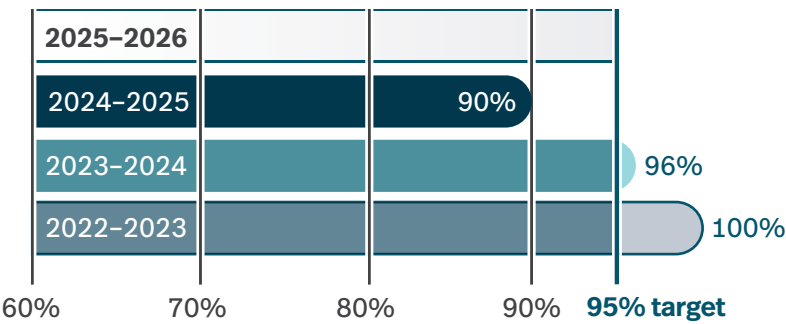
The PGT protects the personal interests of adults incapable of consenting to health care treatment by making these decisions on their behalf as temporary substitute decision maker (TSDM) under the Health Care (Consent) and Care Facility (Admission) Act. The timeliness of PGT substitute health care decisions as TSDM is important to the wellbeing and rights protection of the individual for whom treatment has been proposed by a health care provider.

This performance measure focuses on the most serious decisions which are classified as “major” under the Health Care (Consent) and Care Facility (Admission) Act. Timeliness of the PGT’s decision making is important because it facilitates clients receiving appropriate health care treatment for serious conditions that will otherwise result in negative health outcomes.

In 2024–2025, **155** of the **156 (99%)** major health care decisions were made within the targeted **3** business day time frame.

**OBJECTIVE 2.2    Statutory protective and monitoring services will be delivered in an appropriate, timely and fair manner**

**2.2.1    Percentage of cases where, on confirming that the assets of an apparently abused or neglected adult unable to seek support and assistance are at significant risk and in need of immediate protection, protective steps are taken within one business day under section 19 of the Public Guardian and Trustee Act**



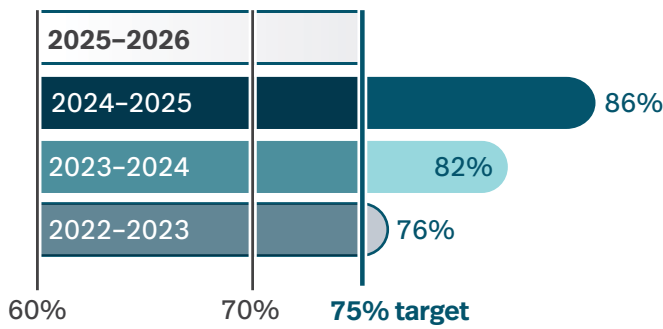
The PGT is mandated under the Public Guardian and Trustee Act to protect incapable adults at risk of abuse, neglect and self-neglect. One way it does this is to safeguard their assets so that persons seeking to take financial advantage of the adults will be unable to do so. Under section 19 of the Public Guardian and Trustee Act, the PGT orders financial institutions and others to restrict access to the assets of an individual while the PGT investigates the situation.

The speed of PGT action can be a major determinant of whether client assets are protected. Taking protective measures in a timely manner increases safety for abused, neglected and self-neglecting incapable adults.

In 2024-2025, **81** of the **90 (90%)** cases of protective measures were taken within **1** business day. The target of **95%** was missed due to a combination of staff turnover, challenges with staff training and coverage, and challenges with our internal systems resulting in delays in reviewing key information. The PGT is prioritizing consistent staffing levels, training and improvements to how key correspondence related to this measure is tracked and monitored.

**OBJECTIVE 2.2    Statutory protective and monitoring services will be delivered in an appropriate, timely and fair manner**

**2.2.2    Percentage of private committee accounts reviewed within six months of receipt**



The court may order that a family member or other person may become committee of a mentally incapable adult.

The PGT helps committees to understand their role and monitors the actions of committees by reviewing their accounts on a regular basis and undertaking investigations when concerns are reported or identified in the review of committee accounts. When reviewing accounts, the PGT may provide committees with information and resources to assist in the management of an estate, consider whether actions taken are in the best interest of the adult, approve committee remuneration and review if concerns arising from the management of an estate warrant investigation.

The PGT reviews accounts according to a defined schedule to help ensure the committee is managing the adult’s funds appropriately. When accounts are received, reviews are prioritized based on risk to the adult so that losses related to mismanagement or misappropriation can be remedied and future problems prevented.

In 2024–2025, **432** of the **504 (86%)** accounts submitted for review to the PGT were reviewed within **6** months of receipt.

**OBJECTIVE 2.3    The PGT will contribute to public awareness, policy development and law reform initiatives to promote the interests of PGT clients**

**2.3.1    Prepare an information paper describing the statutory guardianship process under the Adult Guardianship Act**

**Target: Post to PGT website by March 31, 2025**

2024–2025: Target achieved

The Adult Guardianship Act (AGA) contains some of the legislation in B.C. aimed at providing health and personal well-being support, and legal and financial support, to adults who are unable to manage their own affairs. As part of this, the AGA outlines the principles that guide the PGT’s involvement as statutory property guardian and the circumstances when the PGT’s role in an adult’s life will end.

In 2024–2025, the PGT fulfilled this target by preparing an [information paper](#) exploring this subject and uploading it to the PGT website.





## 3/ **Achieve success through relationships**

### **OBJECTIVE 3.1 Build relationships and understanding of roles with clients and service partners to support improved service**

Assessment – There are no specific performance measures, however, the PGT works to achieve its mandate through interacting with others including clients, their friends and families, organizations with statutory authority and a wide range of professional and organizational service providers. This includes participating in government wide and/or community initiatives (see pages **38–41**).

## 4/ **Demonstrate accountability and transparency**

### **OBJECTIVE 4.1 Provide meaningful information to clients, service partners and the public**

Assessment – All of the specific performance measures described above relate to this goal. In addition, the PGT is approaching this goal by responding to a large number of strategic and operational factors including implementing and enhancing supportive information technology, advocating for legal reform in support of client financial and legal interests, and fostering an organizational culture of accountability. Operationally, the PGT emphasizes accountability expectations in staff training and where appropriate in policies and procedures. The PGT also provides clients with the opportunity to request formal reviews of PGT decisions. The PGT has a strong accountability framework that includes an enterprise risk management framework (see pages **44–45**) and independently audited public reporting on performance and operations (see pages **76–116**).

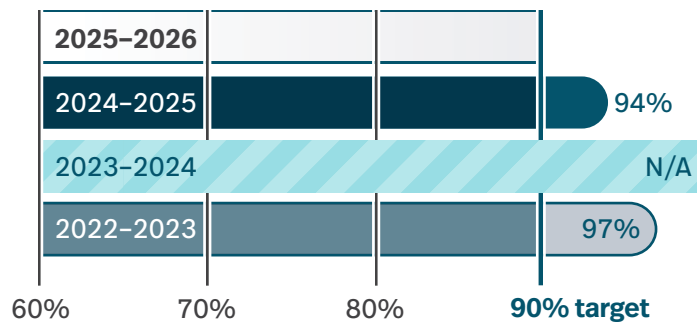




# 5/ Engage and empower staff

## OBJECTIVE 5.1 Develop motivated, skilled and accountable leaders and staff

### 5.1.1 Percentage of existing PGT staff that completed at least **10** hours of learning



Training and learning are vital components of developing a motivated and skilled workforce. The increasing complexity of fiduciary duties and substitute decision making for vulnerable clients and of managing client financial assets and estates demands that appropriate and continuous skills and knowledge training be provided to staff. Often this type of learning is not available in formal educational programs. To this end, the PGT delivers in person and eLearning training and education programs focusing on substantive knowledge-based education and role-based training for staff.

The percentage of staff who receive training is another indicator contributing to quality client service. Some staff, such as those who are on extended leave or who end their employment with the PGT, are excluded from this measure. The PGT resumed reporting on this measure in 2024-2025, after a one year pause during which a new Learning Management System was implemented.

In 2024-2025, **267** of **283 (94%)** staff included in the measure completed at least **10** hours of learning. While previously the measure has focused on client service related learning, starting in 2024-2025 all learning is included in the measure. This change recognizes that the benefits of learning to client service delivery come from training on job-specific duties, in addition to other topics including staff wellbeing.





# Linking resources to performance

# Linking resources, strategies and results

## Background

The PGT is responsible by law for delivering a broad range of services to clients and is self-funded for a large percentage of its operating budget. In developing its annual budget, the PGT provides for meeting its statutory and fiduciary obligations to its clients. The PGT establishes strategic goals and determines performance measures and targets within the budgeted resources and constraints of a given year in the context of its 3 year service plan.

The PGT delivers client services through a combination of activities that are specific to an operational division, integrated between divisions, across divisions or are delivered in conjunction with service partners:

- Operational divisions focus on broad client groups such as children and youth, adults, estates of deceased persons and personal trusts. Costs are assigned directly to the divisions;
- Activities of operational divisions are supported by integrated services such as legal, investments, information systems, securing of client assets, warehousing, budgeting, facilities, internal audit and executive support services. Costs for these integrated services are assigned across operational divisions using an allocation model developed to reflect approximate usage;
- Some services, such as quality assurance and risk management, are delivered in a cross-divisional manner. Costs of cross divisional services are assigned directly through operational division budgets and indirectly through costs assigned through an allocation model; and

- Some specialized services, such as management of investments and real property, are delivered jointly with contracted service providers. Certain service provider costs are charged directly to the accounts of clients benefiting from the service while other service provider costs are charged to the PGT and recovered from clients through PGT fees.

See pages **74–75** for the Allocation of recoveries and expenses by program – Budget and Actual (unaudited) for the year ended March 31, 2025. Delivery of services and allocation of costs are reflected in Areas of expense and PGT strategic goals (unaudited) on pages **69–71**, describing which PGT goals apply to which area of expense. The table provides a context to put PGT areas of expense into perspective. The allocation also reflects the integrated and cross-divisional nature of PGT operations.

## Linkages

Client services fall into one of 2 broad service areas:

- Trust and estate services are fiduciary in nature with the greatest impact from the service on the management of individual client assets which is reflected in the total or high level of cost recovery
- Public services are regulatory in nature with the greatest impact from the service on monitoring or oversight and the limited or non-existent cost recovery reflects the public nature of these services

Table 1 (unaudited) demonstrates that most PGT goals apply broadly to most areas of expense and may involve both a number of programs and expenses and a number of divisions.

## Challenges

The challenge of segmenting expenses is greatest at the broad goal level. It is a lesser challenge in the case of specific performance measures within each goal as these are more likely to apply to a single area of expense.

However, the PGT considers that elaboration of budget particulars at the individual measure level is not possible as the work is too interrelated and spread throughout PGT activities.

For example, integrating a new adult client requires more than preparation of a new case plan. Assets must be secured, legal interests must be considered, real property may have to be sold, an investment plan may have to be developed and overdue taxes may have to be made current.

These complex linkages mean that although the areas of expense are linked with groups of strategic goals, the relationship between performance and outcomes and changes in costs may not be direct or immediate.





# Areas of expense and PGT strategic goals (unaudited)<sup>1</sup>

## Trust and estate services

Goals 1, 3, 4 and 5 are most directly affected.

Trust and estate services are the primary PGT responsibility and in 2024–2025 accounted for **\$28.6 million** or **65%** of total costs and produced **\$31.2 million** or **97%** of total self-generated recoveries from fees. Trust and estate services include the following:

Table 1

Trust and estate services costs and self-generated recoveries		
Program areas	Costs	Self-generated recoveries
Child and Youth Trust Services	\$2.40 million	\$3.25 million
Adult Trust Services	\$17.33 million	\$16.68 million
Estate and Personal Trust Services	\$8.92 million	\$11.32 million
Total	\$28.65 million	\$31.25 million

## Context

The PGT Estate and Personal Trust Services division achieved a cost recovery rate of **127%** in 2024–2025 (**130%** in 2023–2024). Note this rate does not include deduction for centralized overhead costs paid and expensed by other government entities for PGT operating costs.

The PGT acts as a prudent investor in managing all client invested funds. These investment activities support objectives under Goal 1 by helping to ensure property and financial interests of PGT clients are well managed. At March 31, 2025, the average cost per client for salaries and benefits within the PGT investment services section was **\$27.37** (**\$25.08** at March 31, 2024).

1 All PGT expenses are allocated into one of 2 broad service areas according to the nature of the work (i.e. trust and estate services or public services). Goals may apply in both categories. Individual performance measures within a goal may relate more specifically to one area of expense than another.



## Public services

Goals 1, 2, 3, 4 and 5 are most directly affected.

Public services accounted for **\$15.4 million** or **35%** of total costs in 2024–2025 and produced **\$1.0 million** or **3%** of total self-generated recoveries from fees. Public services include the following:

**Table 2**

Public services costs and self-generated recoveries		
Program areas	Costs	Self-generated recoveries
<b>Child and Youth Services</b>		
Property guardian	\$4.75 million	–
Infant settlement and other legal reviews	\$0.94 million	\$0.21 million
Grant application reviews	\$1.29 million	\$0.23 million
Litigation guardian	\$0.16 million	–
<b>Services to Adults</b>		
Assessment and investigation services	\$3.73 million	\$0.06 million
Personal decision services	\$1.38 million	–
Committee of person	\$0.29 million	–
Private committee services	\$2.63 million	\$0.47 million
Other adult legal services	\$0.22 million	\$0.01 million
<b>Total</b>	<b>\$15.39 million</b>	<b>\$0.98 million</b>

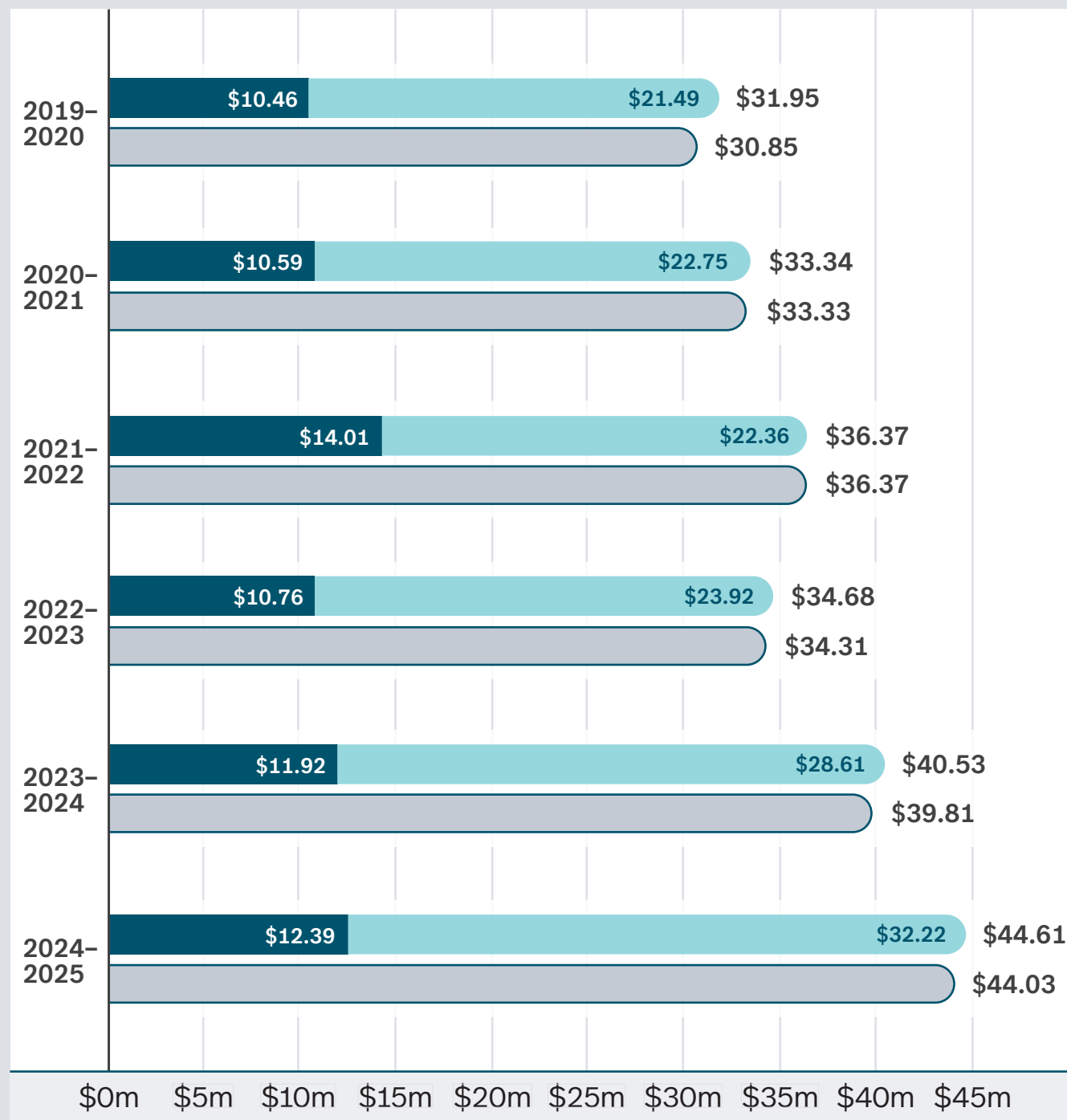
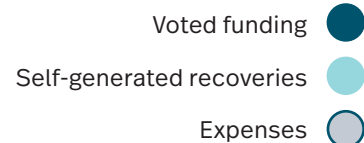
## Context

Under the Health Care (Consent) and Care Facility (Admission) Act, PGT staff act as a substitute decision maker for health care treatment and care facility admission or appoint other suitable substitutes to make these decisions. This activity supports objectives under Goal 2 by helping to ensure personal interests of PGT clients are protected. In 2024–2025, the average unit cost was **\$798** (**\$899** in 2023–2024).

The Wills, Estates and Succession Act requires that the PGT be notified before a court application for a grant involving interests of a child or incapable adult. These grant application reviews support objectives under Goal 3 by helping to ensure statutory protective and monitoring services are delivered in an appropriate, timely and fair manner. In 2024–2025, cost per review was **\$1,467** (**\$1,408** in 2023–2024) and the Public Guardian and Trustee Fees Regulation allows a fee of **\$300** per notice for this review.

Table 3

**PGT voted funding, recoveries and expenses  
2019–2020 to 2024–2025**



Dollars in millions

# Recoveries and program costs 2024–2025

**The PGT cost allocation model was developed to show recoveries from fees and costs in a meaningful way by linking resources to the costs of providing service.**

Budgeted figures have been derived from the Estimates approved by the Legislative Assembly of British Columbia on March 6, 2024. Actual results are provided from the audited financial statements of the Public Guardian and Trustee Operating Account. These amounts may differ from the Public Accounts of the Province of British Columbia due to timing differences resulting from year end accruals and adjustments posted to the PGT's accounts that are below the materiality threshold for posting to the Public Accounts.

## Recovery sources and variances

Recoveries are comprised of fees charged in accordance with the Public Guardian and Trustee Fees Regulation and funding received from the Province of British Columbia.

**Table 4**

Recoveries variances (unaudited)					
Year ended March 31, 2025 (expressed in thousands of dollars)	Budget	Actual	\$ Variance*	% Variance*	Note
<b>External recoveries from fees</b>					
Commissions	\$ 14,853	\$ 19,725	\$ 4,872	33%	1
Asset management fees	10,259	10,335	76	1%	
Fees for investigations, monitoring and legal services	950	975	25	3%	
Estate liaison administration fees	619	829	210	34%	
Minimum administration fees	386	247	(139)	(36%)	
Heir tracing fees	94	108	14	15%	
<b>Total external recoveries from fees</b>	<b>27,161</b>	<b>32,219</b>	<b>5,058</b>	<b>19%</b>	
<b>Voted funding from the Province of British Columbia</b>	<b>12,394</b>	<b>12,394</b>	<b>–</b>	<b>0%</b>	
<b>Total</b>	<b>39,555</b>	<b>44,613</b>	<b>5,058</b>	<b>13%</b>	

\*Brackets in variance column indicate budget recoveries in excess of actual

## Explanatory notes on recovery variances

- Capital commissions were higher than budgeted due to large settlements, a higher volume of receipts than expected, and higher than expected investment market returns. Each of these components are unpredictable and difficult to budget.

**Table 5**

<b>Expense variances (unaudited)</b>					
Year ended March 31, 2025 (expressed in thousands of dollars)	<b>Budget</b>	<b>Actual</b>	<b>\$ Variance*</b>	<b>% Variance*</b>	<b>Note</b>
<b>Expenses</b>					
Salaries and benefits	\$ 32,745	\$ 34,981	\$ 2,236	7%	2
Computer systems and support	3,210	4,197	987	31%	3
Other operating and administrative costs	1,313	1,731	418	32%	4
Client expenses	785	1,106	321	41%	5
Amortization	664	665	1	0%	
Legal services	42	539	497	1183%	6
Professional services	432	431	(1)	(0%)	
Building occupancy	364	382	18	5%	
<b>Total expenses</b>	<b>39,555</b>	<b>44,032</b>	<b>4,477</b>	<b>11%</b>	

\*Brackets in variance column indicate budget expenses in excess of actual

### Explanatory notes on expense variances

- 2 Commissions higher than budgeted were used to fund additional staff to address workload pressures in program areas, resulting in higher than budgeted salaries and benefits.
- 3 Additional tools and technology were required to improve effectiveness and support staff in service delivery.
- 4 Other operating and administrative costs were higher than budgeted due to an increase in the allowance for doubtful accounts arising from an increased risk that amounts receivable may be uncollectible.
- 5 Expenses were higher than budgeted due to compensation payments owing to clients for corrective action from prior years and to settle legal matters.
- 6 Legal services were higher than budgeted due to an increase in non-recoverable client legal expenses, costs to defend claims brought against the PGT and lower than expected recoveries from clients.



Table 6

## Allocation of recoveries and expenses by program area – Budget (unaudited)

	Trust and Estate Services				Public Services			
Year ended March 31, 2025 (expressed in thousands of dollars)	Adult Trust Services	Estate and Personal Trust Services	Child and Youth Trust Services	Subtotal	Services to Adults	Child and Youth Services	Subtotal	Total
External recoveries from fees								
Commissions	7,634	6,247	972	14,853	–	–	–	14,853
Asset management fees	5,792	3,134	1,333	10,259	–	–	–	10,259
Fees for investigations, monitoring and legal services	–	–	–	–	548	402	950	950
Estate liaison administration fees	619	–	–	619	–	–	–	619
Minimum administration fees	386	–	–	386	–	–	–	386
Heir tracing fees	–	94	–	94	–	–	–	94
Total external recoveries from fees	14,431	9,475	2,305	26,211	548	402	950	27,161
Operating expenses								
Salaries and benefits	12,497	6,796	1,692	20,985	6,439	5,321	11,760	32,745
Computer systems and support	1,256	666	167	2,089	593	528	1,121	3,210
Other operating and administrative costs	478	240	94	812	237	264	501	1,313
Client expenses	506	165	–	671	89	25	114	785
Amortization	265	140	35	440	124	100	224	664
Legal services	33	42	96	171	(305)	176	(129)	42
Professional services	155	88	52	295	93	44	137	432
Building occupancy	138	77	18	233	74	57	131	364
Total operating expenses	15,328	8,214	2,154	25,696	7,344	6,515	13,859	39,555
Net external recovery (expense)*	(897)	1,261	151	515	(6,796)	(6,113)	(12,909)	(12,394)
Other revenue								
Voted funding from the Province of British Columbia	–	–	–	–	–	–	–	12,394
Balance								–

\*Does not include deduction for centralized overhead costs paid and expensed by other government entities for PGT operating costs including certain financial and administrative services, post-employment benefits and office and warehouse facilities.

**Table 7**

**Allocation of recoveries and expenses by program area – Actual (unaudited)**

	Trust and Estate Services				Public Services			
Year ended March 31, 2025 (expressed in thousands of dollars)	Adult Trust Services	Estate and Personal Trust Services	Child and Youth Trust Services	Subtotal	Services to Adults	Child and Youth Services	Subtotal	Total
External recoveries from fees								
Commissions	9,879	8,095	1,751	19,725	–	–	–	19,725
Asset management fees	5,723	3,116	1,496	10,335	–	–	–	10,335
Fees for investigations, monitoring and legal services	–	–	–	–	535	440	975	975
Estate liaison administration fees	829	–	–	829	–	–	–	829
Minimum administration fees	247	–	–	247	–	–	–	247
Heir tracing fees	–	108	–	108	–	–	–	108
Total external recoveries from fees	16,678	11,319	3,247	31,244	535	440	975	32,219
Operating expenses								
Salaries and benefits	13,436	7,192	1,920	22,548	6,805	5,628	12,433	34,981
Computer systems and support	1,671	887	222	2,780	786	631	1,417	4,197
Other operating and administrative costs	846	279	96	1,221	261	249	510	1,731
Client expenses	775	232	(1)	1,006	43	57	100	1,106
Amortization	265	140	35	440	124	101	225	665
Legal services	32	25	57	114	54	371	425	539
Professional services	154	88	52	294	93	44	137	431
Building occupancy	145	80	19	244	77	61	138	382
Total operating expenses	17,324	8,923	2,400	28,647	8,243	7,142	15,385	44,032
Net external recovery (expense)*	(646)	2,396	847	2,597	(7,708)	(6,702)	(14,410)	(11,813)
Other revenue								
Voted funding from the Province of British Columbia	–	–	–	–	–	–	–	12,394
Balance								581

\*Does not include deduction for centralized overhead costs paid and expensed by other government entities for PGT operating costs including certain financial and administrative services, post-employment benefits and office and warehouse facilities.

# Audited financial statements 2024–2025

Financial Statements of the  
Operating Account of the

PUBLIC GUARDIAN AND TRUSTEE  
OF BRITISH COLUMBIA

And Independent Auditor's Report thereon  
Year ended March 31, 2025



## **Management’s statement of responsibilities for the Operating Account financial statements of the Public Guardian and Trustee of British Columbia**

Management is responsible for preparing the accompanying financial statements and is responsible for their integrity and objectivity. The financial statements are prepared in conformity with Canadian public sector accounting standards and include amounts based on informed judgments and estimates of the expected effects of current events and transactions.

Management is also responsible for maintaining systems of internal control that provide reasonable assurance that financial information is reliable, that all financial transactions are properly authorized, that assets are safeguarded, and that the Public Guardian and Trustee of British Columbia adheres to legislation and regulatory requirements. These systems include the communication of policies and the Public Guardian and Trustee of British Columbia’s ethical principles and standards of conduct throughout the organization. Management continually monitors the systems of internal controls for compliance.

KPMG has been appointed by the Public Guardian and Trustee of British Columbia as independent auditors to examine and report on the financial statements and their report follows.



Dana Kingsbury  
Public Guardian and Trustee

July 30, 2025

**KPMG LLP**

PO Box 10426 777 Dunsmuir Street  
Vancouver BC V7Y 1K3  
Canada  
Telephone (604) 691-3000  
Fax (604) 691-3031

## Independent Auditor's Report

To the Public Guardian and Trustee of British Columbia

**Opinion**

We have audited the financial statements of the Operating Account of the Public Guardian and Trustee of British Columbia (the "PGT"), which comprise:

- the statement of financial position as at March 31, 2025
- the statement of operations and accumulated surplus for the year then ended
- the statement of net changes in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies (hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the PGT as at March 31, 2025 and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

**Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "**Auditor's Responsibilities for the Audit of the Financial Statements**" section of our auditor's report.

We are independent of the PGT in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

KPMG LLP, an Ontario limited liability partnership and member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. KPMG Canada provides services to KPMG LLP.



In preparing the financial statements, management is responsible for assessing the PGT's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the PGT or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the PGT's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the PGT's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the PGT's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the PGT to cease to continue as a going concern.



Public Guardian and Trustee of British Columbia

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font. Below the signature is a horizontal line that starts under the 'K' and ends under the 'P'.

Chartered Professional Accountants

Vancouver, Canada  
July 30, 2025



# Public Guardian and Trustee of British Columbia

Operating Account

Statement of Financial Position

(Expressed in thousands of dollars)

March 31, 2025, with comparative information for 2024

	Notes	2025	2024
<b>Financial assets</b>			
Cash		\$ 21,621	\$ 21,814
Due from Trusts and Estates Administered	4	6,754	6,889
Other financial assets	5	2,145	1,921
		30,520	30,624
<b>Liabilities</b>			
Accounts payable and accrued liabilities		2,203	2,445
Deferred revenue		255	215
		2,458	2,660
<b>Net financial assets</b>		28,062	27,964
<b>Non-financial assets</b>			
Tangible capital assets	6	1,393	910
<b>Accumulated surplus</b>	7	\$ 29,455	\$ 28,874
Contingent liabilities	8		

The accompanying notes are an integral part of these financial statements.



Dana Kingsbury  
Public Guardian and Trustee

# Public Guardian and Trustee of British Columbia

## Operating Account

### Statement of Operations and Accumulated Surplus (Expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

	Notes	2025 Budget (Note 9)	2025	2024
External recoveries from fees		\$ 27,161	\$ 32,219	\$ 28,613
Funding from the Province of British Columbia	3(b)	12,394	12,394	11,917
		39,555	44,613	40,530
Expenses:	3(c)			
Salaries and benefits		32,745	34,981	31,576
Computer systems and support		3,210	4,197	3,932
Other operating and administrative costs		1,313	1,731	1,478
Client expenses		785	1,106	1,067
Amortization	6	664	665	502
Legal services		42	539	562
Professional services		432	431	508
Building occupancy	3(d)	364	382	186
		39,555	44,032	39,811
Annual surplus		-	581	719
Accumulated surplus, beginning of year		28,874	28,874	28,155
Accumulated surplus, end of year		\$ 28,874	\$ 29,455	\$ 28,874

The accompanying notes are an integral part of these financial statements.

# Public Guardian and Trustee of British Columbia

Operating Account

Statement of Changes in Net Financial Assets  
(Expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

	Notes	2025 Budget (Note 9)	2025	2024
Annual surplus		\$ -	\$ 581	\$ 719
Acquisition of tangible capital assets	6	(363)	(1,148)	(37)
Amortization of tangible capital assets	6	664	665	502
Increase in net financial assets		301	98	1,184
Net financial assets, beginning of the year		27,964	27,964	26,780
Net financial assets, end of the year		\$ 28,265	\$ 28,062	\$ 27,964

The accompanying notes are an integral part of these financial statements.

# Public Guardian and Trustee of British Columbia

Operating Account

Statement of Cash Flows

(Expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

	Notes	2025	2024
<b>Cash provided by (used in):</b>			
<b>Operating activities</b>			
Annual surplus (deficit)		\$ 581	\$ 719
Non-cash item:			
Amortization of tangible capital assets	6	665	502
Change in due from Trusts and Estates Administered		135	(1,530)
Change in other financial assets		(224)	(42)
Change in accounts payable and accrued liabilities		(242)	799
Change in deferred revenue		40	(74)
		955	374
<b>Capital activities</b>			
Acquisition of tangible capital assets		(1,148)	(37)
<b>Increase (decrease) in cash</b>		(193)	337
<b>Cash, beginning of year</b>		21,814	21,477
<b>Cash, end of year</b>		\$ 21,621	\$ 21,814
<b>Cash consists of:</b>			
Cash held by the Province of British Columbia		\$ 18,745	\$ 19,151
Cash held directly		2,876	2,663
		\$ 21,621	\$ 21,814

The accompanying notes are an integral part of these financial statements.



# Public Guardian and Trustee of British Columbia

## Operating Account

### Notes to Financial Statements

(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025

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#### 1. Reporting entity:

The Public Guardian and Trustee of British Columbia (the “PGT”) Operating Account (“Operating Account”) operates under the authority of *the Public Guardian and Trustee Act* (the “Act”). The Operating Account is not liable for taxation, except insofar as the government is liable. The Operating Account was established as a Special Account in the general fund of the consolidated revenue fund of the Province of British Columbia.

The Operating Account reports the revenues earned from the services provided to clients of the PGT and the operating and capital expenses relating to the provision of these services. Clients are adults who are not capable of managing their own affairs, deceased persons’ estates which have no other person willing and able to act for them, estates of missing persons, and children in receipt of settlement funds, insurance policy proceeds or money from estates.

Separate financial statements have been prepared as at March 31, 2025 for client trust accounts, which include \$1.582 billion (2024 - \$1.489 billion) of net assets held in trust.

#### 2. Summary of significant accounting policies:

##### (a) Basis of accounting:

Management has prepared these financial statements in accordance with Canadian public sector accounting standards. These financial statements were authorized for issue by the Public Guardian and Trustee on July 30, 2025.

##### (b) Due from Trusts and Estates Administered, other financial assets and allowance for doubtful accounts:

Due from the Trusts and Estates Administered includes amounts owing from trusts and estates under administration by the PGT for fees, cost recoveries and short-term loans. Other financial assets includes legal fees recoverable from non-trust clients. These amounts are collectible on demand and are non-interest bearing. The PGT maintains an allowance for doubtful accounts that reflects management’s best estimate of uncollectible amounts owing. Amounts deemed uncollectible are charged to other operating and administrative costs in the statement of operations in the period in which they are deemed uncollectible.

##### (c) Tangible capital assets:

Tangible capital assets are recorded at cost and are amortized on a straight-line basis over their estimated useful lives. Computer hardware and software purchases less than ten thousand dollars are amortized over three years. All remaining assets are amortized over five years.

# Public Guardian and Trustee of British Columbia

Operating Account

Notes to Financial Statements

(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025

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## 2. Summary of significant accounting policies (continued):

### (d) Revenue recognition:

External recoveries from fees consists of fees paid by clients in accordance with the Public Guardian and Trustee Fees Regulation as provided for under the Act. Fees are recognized in the period in which the service is provided or at the point in time directed by regulation, court order, co-trustees or beneficiaries. Fees expected to be excused on the basis of fairness are excluded from revenue. Funding from the Province of British Columbia is recognized as revenue when authorized and eligibility criteria, if any, have been met.

### (e) Employee benefit plans:

All eligible employees participate in a multi-employer defined benefit pension plan. All contributions to this plan are expensed as incurred.

### (f) Client expenses:

Client expenses represent amounts paid for clients' property management and other miscellaneous expenses incurred on behalf of clients. Legal expenses incurred on behalf of clients are reported under legal services.

### (g) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions in determining reported amounts. The only significant areas requiring the use of management estimates are the estimation of the collectability of accounts receivable and the useful life of tangible capital assets for amortization.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Actual results could differ from these estimates. Where actual results differ from these estimates and assumptions, the impact will be recorded in future periods when the difference becomes known.

# Public Guardian and Trustee of British Columbia

Operating Account

Notes to Financial Statements

(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025

### 3. Related party transactions:

The PGT is a corporation sole. All transactions with related parties, including the Province of British Columbia ministries, agencies and Crown corporations occurred in the normal course of operations and are valued at the exchange amount, which reflects fair value unless otherwise disclosed in these notes.

- (a) The PGT uses the Province of British Columbia’s financial and banking systems to process and record most of its transactions. Transactions related to PGT fees and other amounts collected from clients are processed and recorded first in the PGT’s own financial and banking system, and subsequently recorded on a monthly aggregate basis in the Province of British Columbia’s systems.
- (b) A transfer of \$12.394 million (2024 - \$11.917 million) from a sub-vote of the Ministry of Attorney General has been provided for services to incapable adults, children and youth and for other expenses of the PGT.
- (c) Certain financial and administrative services, post-employment benefits, and office and warehouse facilities are provided centrally by various ministries and agencies of the government of the Province of British Columbia. The costs of these services are not charged to the Operating Account and are, therefore, not included in the statement of operations.
- (d) Office and a portion of warehouse facilities are provided by the Real Property Division within the Ministry of Citizens' Services (“CITZ”). Building costs covered by CITZ are based on a historical baseline amount and increases to building costs are charged to the PGT. The cost of buildings occupied by the PGT, including charges from CITZ, and the net building occupancy expense of the PGT is as follows:

	2025	2024
Building costs incurred by CITZ for facilities occupied by the PGT	\$ 3,803	\$ 3,291
Portion not charged to the PGT	(3,450)	(3,125)
Building costs paid by the PGT to CITZ	353	166
Building costs paid by the PGT to unrelated parties	29	20
Building occupancy expense, as reported on the Statement of Operations and Accumulated Surplus	\$ 382	\$ 186

- (e) Capital costs for system development projects are periodically funded by the Office of the Chief Information Officer within CITZ, and transferred to the PGT upon implementation. Acquisitions of tangible capital assets include \$1.108 million (2024 - nil) of system development costs transferred from CITZ.

# Public Guardian and Trustee of British Columbia

Operating Account

Notes to Financial Statements

(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025

## 4. Due from Trusts and Estates Administered:

	2025	2024
Gross amount due from Trusts and Estates Administered	\$ 8,053	\$ 7,839
Allowance for estimated fee fairness adjustment	(89)	(93)
Allowance for doubtful accounts	(1,210)	(857)
Net amount due from Trusts and Estates Administered	\$ 6,754	\$ 6,889

## 5. Other financial assets:

Other financial assets consists of public service fees receivable and legal fees recoverable from non-trust clients, prepaid expenses, and other receivables.

	2025	2024
Gross amount due from non-trust clients	\$ 1,810	\$ 1,180
Allowance for doubtful accounts	(256)	(194)
Net amount due from non-trust clients	1,554	986
Prepaid expenses	586	535
Other receivables	5	400
Net amount due from non-trust clients	\$ 2,145	\$ 1,921

# Public Guardian and Trustee of British Columbia

## Operating Account

### Notes to Financial Statements

(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025

## 6. Tangible capital assets:

2025										
	Cost beginning of year	Additions for the year	Disposals for the year	Cost end of year	Accumulated amortization beginning of year	Disposals	Amortization expense	Accumulated amortization end of year	Net book value beginning of year	Net book value end of year
Operating equipment	\$ 27	\$ 35	\$ -	\$ 62	\$ (23)	\$ -	\$ (8)	\$ (31)	\$ 4	\$ 31
Furniture / equipment	478	4	(7)	475	(421)	7	(49)	(463)	57	12
Personal computer software	20	-	-	20	(20)	-	-	(20)	-	-
Computer hardware – less than \$10,000	129	-	(45)	84	(129)	45	-	(84)	-	-
Server computer software	8,961	1,109	(38)	10,032	(8,301)	38	(544)	(8,807)	660	1,225
Computer hardware – greater than \$10,000	817	-	(428)	389	(628)	428	(64)	(264)	189	125
Tenant improvement	704	-	-	704	(704)	-	-	(704)	-	-
Total	\$ 11,136	\$ 1,148	\$ (518)	\$ 11,766	\$ (10,226)	\$ 518	\$ (665)	\$ (10,373)	\$ 910	\$ 1,393
2024										
	Cost beginning of year	Additions for the year	Disposals for the year	Cost end of year	Accumulated amortization beginning of year	Disposals	Amortization expense	Accumulated amortization end of year	Net book value beginning of year	Net book value end of year
Operating equipment	\$ 25	\$ 2	\$ -	\$ 27	\$ (22)	\$ -	\$ (1)	\$ (23)	\$ 3	\$ 4
Furniture / equipment	475	3	-	478	(360)	-	(61)	(421)	115	57
Personal computer software	20	-	-	20	(20)	-	-	(20)	-	-
Computer hardware – less than \$10,000	129	-	-	129	(129)	-	-	(129)	-	-
Server computer software	8,929	32	-	8,961	(7,948)	-	(353)	(8,301)	981	660
Computer hardware – greater than \$10,000	817	-	-	817	(541)	-	(87)	(628)	276	189
Tenant improvement	704	-	-	704	(704)	-	-	(704)	-	-
Total	\$ 11,099	\$ 37	\$ -	\$ 11,136	\$ (9,724)	\$ -	\$ (502)	\$ (10,226)	\$ 1,375	\$ 910

Cost includes fully amortized assets that are still in use of \$9.608 million (2024 - \$8.643 million).



# Public Guardian and Trustee of British Columbia

Operating Account

Notes to Financial Statements

(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025

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## 7. Accumulated surplus:

Spending from external recoveries in excess of the budget approved by the Province of British Columbia is permitted to the extent it does not reduce the Accumulated Surplus carried forward from the previous year. Spending from the Accumulated Surplus requires Treasury Board approval.

## 8. Liability for losses:

As outlined in section 21 of the Act, the PGT, or an officer or employee of the PGT, is not liable for any loss for which a private trustee would not be personally liable in similar circumstances. Client losses may arise as a result of errors or omissions in the provision of PGT services. Any money required to discharge any liability or claim against the PGT for client losses must be paid out of the consolidated revenue fund of the Province of British Columbia and does not impact the financial position of the PGT.

## 9. Budget figures:

Budget figures have been provided for comparative purposes and are derived from the estimates approved by the Legislative Assembly of British Columbia on March 6, 2024.

## 10. Employee benefit plans:

The PGT and all eligible employees contribute to the Public Service Pension Plan in accordance with the Public Sector Pension Plans Act. The British Columbia Pension Corporation administers the plan, including payments of pension benefits to eligible employees.

The Public Service Pension Plan is a multi-employer, defined benefit plan. The last actuarial valuation was published in January 2024 and showed that the Plan was at 113% funded as at March 31, 2023. The next actuarial valuation is to be completed as at March 31, 2026 and available later in 2026.

During the year ended March 31, 2025, the PGT contributed \$2.423 million (2024 - \$2.299 million) to the Plan. These contributions are included in salaries and benefits expense. No pension liability for this Plan is included in these financial statements.

## 11. Fair value:

The fair value of the Operating Account's financial instruments, which include cash, due from Trusts and Estates Administered, other financial assets, and accounts payable and accrued liabilities are not materially different from their carrying value due to their short-term nature.



Financial Statements of the  
Trusts and Estates Administered by the

PUBLIC GUARDIAN AND TRUSTEE  
OF BRITISH COLUMBIA

And Independent Auditor's Report thereon  
Year ended March 31, 2025

## **Management’s statement of responsibilities for the Financial Statements of Trusts and Estates Administered of the Public Guardian and Trustee of British Columbia**

Management is responsible for preparing the accompanying financial statements and is responsible for their integrity and objectivity. The financial statements are prepared in conformity with IFRS Accounting Standards and include amounts based on informed judgments and estimates of the expected effects of current events and transactions.

Management is also responsible for maintaining systems of internal control that provide reasonable assurance that financial information is reliable, that all financial transactions are properly authorized, that assets are safeguarded, and that the Public Guardian and Trustee of British Columbia adheres to legislation and regulatory requirements. These systems include the communication of policies and the Public Guardian and Trustee of British Columbia’s ethical principles and standards of conduct throughout the organization. Management continually monitors the systems of internal controls for compliance.

KPMG has been appointed by the Public Guardian and Trustee of British Columbia as independent auditors to examine and report on the financial statements and their report follows.



Dana Kingsbury  
Public Guardian and Trustee

July 30, 2025



**KPMG LLP**

777 Dunsmuir Street, 11th floor  
Vancouver, BC V7Y 1K3 Canada  
Tel 604-691-3000  
Fax 604-691-3031

## **Independent Auditor's Report**

To the Public Guardian and Trustee of British Columbia

### **Opinion**

We have audited the financial statements of the trusts and estates administered by the Public Guardian and Trustee of British Columbia (the "PGT"), which comprise:

- the statement of net assets of trusts and estates administered as at March 31, 2025
- the statement of income and expenses of trusts and estates administered for the year then ended
- the statement of changes in net assets of trusts and estates administered for the year then ended
- the statement of cash flows of trusts and estates administered for the year then ended
- and notes to the financial statements of trusts and estates administered, including a summary of material accounting policy information

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the net assets of the trusts and estates administered by the PGT as at March 31, 2025, and its income and expenses and its changes in net assets and its cash flows for the year then ended in accordance with IFRS Accounting Standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the ***"Auditor's Responsibilities for the Audit of the Financial Statements"*** section of our auditor's report.

We are independent of the PGT in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.





## **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the PGT's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the PGT or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Trust's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the PGT's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



Public Guardian and Trustee of British Columbia

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the PGT's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the PGT to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font and is underlined with a single horizontal stroke.

Vancouver, Canada

July 30, 2025

# Public Guardian and Trustee of British Columbia

Statement of Net Assets of Trusts and Estates Administered  
(Expressed in thousands of dollars)

March 31, 2025, with comparative information for 2024

	Notes	2025	2024
<b>Assets</b>			
Cash	5	\$ 31,491	\$ 49,533
Premium Money Market Fund	6	779,545	682,806
Balanced Income Fund	7	35,420	36,955
Balanced Growth Fund	8	134,589	123,233
Other investments and securities	9	347,040	301,917
Other financial assets		15,977	10,684
Real property	10	291,803	325,731
Other assets		8,776	8,538
		1,644,641	1,539,397
<b>Liabilities</b>			
Accounts payable and accrued liabilities		18,719	12,582
Payable to the Public Guardian and Trustee Operating Account	11	7,950	7,633
Mortgages and loans payable		35,966	30,243
		62,635	50,458
<b>Net Assets of Trusts and Estates Administered</b>		\$ 1,582,006	\$ 1,488,939

The accompanying notes are an integral part of these financial statements.

Dana Kingsbury  
Public Guardian and Trustee

# Public Guardian and Trustee of British Columbia

Statement of Income and Expenses of Trusts and Estates Administered  
(Expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

	Notes	2025	2024
<b>Income</b>			
Pensions, benefits and settlements		\$ 126,672	\$ 106,575
Interest and dividends		39,264	35,860
		165,936	142,435
<b>Expenses</b>			
Client care and maintenance	12(a)	75,620	72,703
Public Guardian and Trustee fees	12(b)	33,503	27,842
Professional services	12(c)	11,924	8,605
Estate settlement	12(d)	9,721	9,061
Income taxes paid from Trusts and Estates Administered		7,758	6,420
		138,526	124,631
Net income (loss) before realized and unrealized gains and losses		27,410	17,804
<b>Realized and unrealized gains (losses)</b>			
Net realized gains (losses) on assets sold or released		9,911	(1,626)
Change in unrealized gains (losses)		(2,095)	55,528
		7,816	53,902
Net income, representing total comprehensive income		\$ 35,226	\$ 71,706

The accompanying notes are an integral part of these financial statements.

# Public Guardian and Trustee of British Columbia

Statement of Changes in Net Assets of Trusts and Estates Administered  
(Expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

	Notes	Total
Balance at March 31, 2023		\$ 1,363,770
Net income, representing comprehensive income for the year		71,706
<b>Other changes in net assets of Trusts and Estates Administered</b>		
Assets acquired		210,938
Assets released to clients, beneficiaries and heirs		(54,470)
Cash distributions to clients, beneficiaries and heirs		(99,828)
Unclaimed assets transferred to the British Columbia Unclaimed Property Society	13	(3,177)
Total changes in net assets of Trusts and Estates Administered		125,169
Balance at March 31, 2024		\$ 1,488,939
Net income, representing comprehensive income for the year		35,226
<b>Other changes in net assets of Trusts and Estates Administered</b>		
Assets acquired		265,961
Assets released to clients, beneficiaries and heirs		(75,117)
Cash distributions to clients, beneficiaries and heirs		(128,240)
Unclaimed assets transferred to the British Columbia Unclaimed Property Society	13	(4,763)
Total changes in net assets of Trusts and Estates Administered		93,067
Balance at March 31, 2025		\$ 1,582,006

The accompanying notes are an integral part of these financial statements.



# Public Guardian and Trustee of British Columbia

## Statement of Cash Flows of Trusts and Estates Administered

(Expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
<b>Cash provided by (used in):</b>		
<b>Operating activities</b>		
Income		
Pensions, benefits and settlements	\$ 126,672	\$ 106,575
Interest and dividends	22,692	20,872
Expenses		
Client care and maintenance	(56,901)	(60,121)
Fees paid to the Public Guardian and Trustee Operating Account	(31,623)	(27,842)
Professional services	(11,077)	(8,297)
Estate Settlement Expenses	(9,721)	(9,061)
Income taxes paid from Trusts and Estates Administered	(10,180)	(4,557)
	29,862	17,569
<b>Investing activities</b>		
Contributions to Premium Money Market Fund	(67,000)	(74,000)
Withdrawals from Premium Money Market Fund	13,000	10,000
Contributions to Balanced Income Fund	(4,210)	(9,986)
Withdrawals from Balanced Income Fund	8,796	5,424
Contributions to Balanced Growth Fund	(15,303)	(13,830)
Withdrawals from Balanced Growth Fund	15,576	17,149
Contributions to other investments and securities	(16,771)	(9,383)
Withdrawals from other investments and securities	47,471	34,264
Proceeds from sale of assets	80,758	113,610
Movement in other non-cash assets	(11,268)	-
	62,444	73,248
<b>Financing activities</b>		
Proceeds from collection of assets	24,474	22,587
Distributions to clients, beneficiaries and heirs	(128,240)	(99,828)
Transfers of unclaimed assets	(4,763)	(3,177)
	(108,529)	(80,418)
Increase (decrease) in cash	(16,223)	10,399
Cash, beginning of year	30,170	19,771
Cash, end of year	13,947	30,170
Cash held in external client bank accounts	17,544	19,363
Total cash	\$ 31,491	\$ 49,533

The accompanying notes are an integral part of these financial statements.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

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## 1. Reporting entity:

The Public Guardian and Trustee of British Columbia (the “PGT”) operates under the *Public Guardian and Trustee Act* (the “Act”) and other provincial statutes to uphold the legal rights and safeguard the financial interests of adults who are not capable of managing their own affairs, deceased persons’ estates which have no other person willing and able to act for them, estates of missing persons and children in receipt of settlement funds, insurance policy proceeds or money from estates.

The PGT’s principal office is located at 700 - 808 West Hastings Street, Vancouver, British Columbia V6C 3L3.

These financial statements reflect the net assets held in trust and activity for the trusts and estates under administration by the PGT. The PGT manages the trusts and estates under their administration individually and charges management fees accordingly. The Act establishes a requirement under law for those financial statements to be prepared and audited by September 30th of each year. Separate financial statements have been prepared for the PGT Operating Account, which report the recoveries from fees, funding from the Province of British Columbia, and the operating and capital expenses of the PGT. Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions. All transactions with the PGT Operating Account are related party transactions (note 11 and 12 (b)).

## 2. Basis of preparation:

### (a) Statement of compliance:

These financial statements have been prepared in accordance with the principles of IFRS Accounting Standards.

These financial statements meet the requirements of Section 25 of the Act.

These financial statements have been authorized for issue by the Public Guardian and Trustee on July 30, 2025.

### (b) Basis of measurement:

The Premium Money Market Fund (“PMMF”), Balanced Income Fund (“BIF”), Balanced Growth Fund (“BGF”), other investments and securities and real property are carried at fair value. All other values on these financial statements have been prepared on a historical cost basis.

### (c) Functional and presentational currency:

These financial statements are presented in Canadian dollars, which is the functional currency for the PGT.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

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## 2. Basis of preparation (continued):

### (d) Use of estimates and judgments:

The preparation of these financial statements, in conformity with IFRS Accounting Standards, requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. The most significant judgements that management has made in the application of accounting policies are as follows.

- (i) The PGT has exercised significant judgment in determining the reporting entity under IFRS Accounting Standards, which is the aggregation of individual trusts or estates. The individual trusts and estates are managed by the PGT in accordance with the Act. Each individual trust or estate has different economic interests and the assets of one trust or estate are not available to settle the liabilities of any other trust or estate. Financial statements are prepared despite the different economic interests in the respective trusts and estates because they are under common administration of the PGT and have been legally bound together by the Act.
- (ii) Real Property has been classified as investment properties as they are considered to be primarily managed for capital appreciation within the individual trust or estate and/or held for rental income. Properties are considered to be primarily managed for capital appreciation including where the individual client resides in the property.

The PGT has determined that the most practical valuation methodology to estimate the fair value of real property is the assessed value provided by the British Columbia Assessment Authority ("BC Assessments") or similar authority. To ensure that the BC Assessment values of the real properties as of June 30, 2024, remain representative of their valuations as of March 31, 2025, the PGT conducts analysis over their property sales, and is closely monitoring these metrics to determine if an adjustment to fair value is necessary at year-end. Any adjustment to the fair value of real estate is outlined in note 14.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

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## 3. Material accounting policy information:

The accounting policies set out below, have been applied consistently to all periods presented in these financial statements.

(a) Recognition and measurement of assets and liabilities:

On initial recognition, assets and liabilities are recorded at fair value on the effective date the PGT commences administration of the asset or liability, which is the date of death for estate administration, the date of PGT appointment for trust administration or the date that the estate or trust assumed beneficial ownership for assets and liabilities acquired after PGT appointment. Assets and liabilities recognized on commencement of administration result in a corresponding adjustment directly to net assets. Similarly, assets and liabilities released to clients, beneficiaries and heirs result in an adjustment directly to net assets at the fair value of those assets and liabilities at the time of release.

Other assets include jewelry, collectibles, intangibles, vehicles and effects and are carried at cost, which represents the estimated fair value of the asset on the effective date that the PGT commenced administration of the asset.

(b) Cash:

Cash consists of demand deposits held in pooled trust bank accounts and is used for day-to-day receipts and disbursements for all clients as well as individual external client bank accounts. Canadian and foreign currencies held in the clients' investment portfolio is included in other investments as it is held for investment purposes and not to meet short term cash commitments.

(c) Measurement of real property:

Real property included within the statement of net assets primarily represents the value of residential properties, currently occupied by the clients of the PGT. Real property is carried at fair value with changes recognized in net income each period. Fair value is determined by considering the most recent British Columbia Assessment Authority property assessment or valuation by a professional appraiser, where such valuation is available, and adjusted for other relevant valuation data, including market trends, if appropriate.

(d) Revenue recognition:

Income from pensions, benefits and settlements consist primarily of payments from government entities, including Canada Pension Plan, Old Age Security, insurance settlements and payments from other pension plans. These payments are recognized as revenue when the right to receive payment is established, which is typically as the individual estate or trust becomes entitled to it. Interest is recognized using the effective interest rate method. Dividends are recognized when the right to receive payment is established.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

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## 3. Material accounting policy information (continued):

### (d) Revenue recognition (continued):

Realized gains and losses on assets represent the appreciation or depreciation in the value of assets administered by the PGT from the value assigned on the date of appointment of the client (if acquired on appointment) or date of purchase (if purchased for clients after appointment) or the date the assets are sold or released to clients, beneficiaries and heirs. Both realized gains/losses and changes in unrealized gains/losses are reported in the statement of income and expenses.

### (e) Financial assets and liabilities:

#### (i) Financial assets:

Financial assets are classified based on the PGT's business model for managing those financial assets as well as the contractual characteristics of the financial assets. Financial assets are classified as fair value through profit or loss unless they have cash flows that consist solely of payments of principal and interest and are held to either collect the contractual cash flows or with the objective of both collecting contractual cash flows or selling the asset. The PGT currently measures all its financial assets (excluding amounts receivable included in other financial assets) at fair value through profit or loss and their gains and losses are recorded in the statement of income and expenses. Transaction costs of financial assets are expensed in the statement of income and expenses.

Cash and amounts receivable included in other financial assets are carried at amortized cost.

#### (ii) Financial liabilities:

Financial liabilities, which include accounts payable and accrued liabilities, payable to the Public Guardian and Trustee Operating Account, and mortgages and loans payable, are initially recognized on the date the PGT becomes a party to the contractual provisions of the instrument. Financial liabilities are measured at amortized cost using the effective interest rate method. The PGT derecognizes a financial liability when its obligations are discharged, cancelled, or expire.

#### (iii) Fair value measurement:

Fair value is the amount an asset could be sold, or a liability settled, between knowledgeable, willing parties in an arm's-length transaction. Fair value does not take into consideration the expected transaction costs incurred on transfer or disposal of an asset.



# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

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## 3. Material accounting policy information (continued):

(e) Financial assets and liabilities (continued):

(iii) Fair value measurement (continued):

Investments in securities and all fund investments are measured at fair value in the statement of net assets. The PGT measures fair values using quoted prices in an active market, where available. A market is considered active if quoted prices are regularly available and represent regularly occurring market transactions at an arm's-length basis. Fund investments are measured at the net asset value of the respective fund as determined by the fund manager. Additional details on fair value measurement are outlined in Note 14.

(f) Income taxes:

The income taxes paid from Trusts and Estates Administered for the period is the tax payable on the clients' taxable income based on the applicable income tax rate for each jurisdiction, adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The PGT has not recognized the effect of deferred taxes in these financial statements as the impact would not be material.

The current tax is recognized in the statement of income and expenses.

## 4. Financial risk and capital management:

As a fiduciary, the PGT is responsible for managing the assets owned by each estate and trust under its authority. The PGT must exercise the care, skill, diligence and judgment of a prudent investor for its clients. Under Section 12 of the Act, the PGT is permitted to create common funds within the trust fund account. The PGT has established three common funds called the PMMF, the BIF and the BGF. The PMMF holds short- and medium-term fixed income investments and is used for day-to-day receipts and disbursements of all clients. The BIF and the BGF hold investments, which are appropriate for clients with long-term investment horizons.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

## 4. Financial risk and capital management (continued):

Under Section 13(1) of the Act, the PGT is permitted to make separate investments for clients if the money is subject to an express trust or direction for investment or it is, for any other reason, in the best interests of the client to do so. Other investments and securities include separate investment portfolios and registered plans which are established or maintained for clients according to their investment profile.

The three common funds are managed by British Columbia Investment Management Corporation (“BCI”). Other investments are managed by private investment management firms.

The PGT maintains a risk management practice that includes quarterly monitoring of the returns and investment strategy of the three common funds and annual monitoring for other client investment portfolios recorded as other investments and securities. PGT corporate investment policies assign the investment asset mix strategies for client trusts based on the PGT’s assessment of appropriate investment strategy for the client.

Four investment portfolio asset mix models are used, and client investment portfolios are allocated amongst the three common funds and other investments as follows:

Asset mix	Investment portfolio allocation	Fixed income	Equity
Model A	Balanced Growth Fund	45%	55%
Model B	Balanced Income Fund	60%	40%
Model C	Blend of Balanced Income Fund and Premium Money Market Fund	80%	20%
Model D	Premium Money Market Fund	100%	nil

Assets in “other investments and securities” represent individual client accounts. Although these individual accounts may have a slightly different target asset mix, each client account is managed to a selected risk profile similar to one of the above asset mix models.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

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## 4. Financial risk and capital management (continued):

PGT client investments are exposed to a variety of financial risks: credit risk, liquidity risk, and market risk (comprised of interest rate risk, currency risk and other price risk). The fair value of investments can fluctuate on a daily basis as a result of these risk exposures.

(a) Credit risk:

Credit risk is the risk that a counterparty to a financial instrument will fail to discharge an obligation or commitment it has entered into, resulting in a financial loss. The investment policy established by the PGT limits credit risk by limiting the maximum exposure to one single issuer and by investing only in debt securities from governments and corporations with a minimum rating of at least “BBB” or “R-1” as defined by Moody’s, Standard & Poor’s or Dominion Bond Rating Service. The funds’ compliance with policy asset mix and investment guidelines is reviewed quarterly by management and the PGT Investment Advisory Committee.

(b) Liquidity risk:

Liquidity risk is the risk that a client account is unable to meet its financial obligations as they come due. PGT minimizes this risk by ensuring that client accounts hold sufficient cash funds to meet current liabilities and expenses and considers liquidity risk at March 31, 2025 and March 31, 2024 to be insignificant.

(c) Interest rate risk:

Interest rate risk is the risk that the fair value or cash flows of interest bearing investments will fluctuate due to changes in market interest rates. Interest rate risk is managed by PGT through established asset mix policies.

(d) Currency risk:

Currency risk is the risk that the fair value of investments will change due to changes in foreign exchange rates. Currency risk is managed by PGT through established asset mix policies.

(e) Other price risk:

Other price risk is the risk that the fair value of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. Other price risk is managed by PGT through established asset mix policies.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
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Year ended March 31, 2025, with comparative information for 2024

## 4. Financial risk and capital management (continued):

### (f) Capital management:

The PGT's primary capital management objective is to act as fiduciary on behalf of the trusts and estates under administration, and takes an individualized approach to managing each clients' assets and liabilities in accordance with their unique needs and circumstances. The PGT has an investment planning program in place to act as a prudent investor to achieve an overall balance of capital preservation and growth through various investment strategies. The PGT contracts a property management company to ensure adequate maintenance and capital appreciation on real property.

## 5. Cash:

Cash held in pooled trust bank accounts is used for day-to-day receipts and disbursements. Cash held in external client bank accounts are held in the name of individual clients at the time that the PGT commenced administration of the assets and that remain open as at the financial reporting date. The collection of cash from these external client bank accounts, to the PMMF, is classified as proceeds from collection of assets on the Statement of Cash Flows of Trusts and Estates Administered.

	2025	2024
Cash held in pooled trust bank accounts	\$ 13,947	\$ 30,170
Cash held in external client bank accounts	17,544	19,363
	\$ 31,491	\$ 49,533

## 6. Premium Money Market Fund ("PMMF"):

The investment policy target asset mix for the PMMF is 35% (2024 - 35%) fixed income securities which are issued, insured or guaranteed by the Government of Canada, a provincial or municipal or territorial government with a maximum term to maturity of 5 years and 65% (2024 - 65%) government and corporate money market securities with a maximum term to maturity of 15 months.

The investment policy statement for the PMMF requires that fixed income and money market securities held must meet certain credit quality ratings. Specifically, fixed income investments must be investment grade and have a minimum credit rating of "BBB- "or better by Standard & Poor's, or an equivalent rating by another major recognized rating agency and Corporate short term debt securities, and non-Canadian short term debt securities, must be rated "A-1 (Low)" or better by Standard & Poor's or have an equivalent rating from another credit rating agency.

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## 6. Premium Money Market Fund (continued):

### (a) Credit risk:

The amount recorded for the PMMF on the statement of net assets held in trust represents the maximum credit risk associated with the PMMF. The PMMF is currently comprised of cash and debt instruments with credit ratings as follows:

		2025		2024	
		Amount	%	Amount	%
<b>Segregated bonds</b>					
AAA	\$	200,977	26	\$	135,339
AA		208,510	27		172,574
A		86,528	11		125,848
		496,015	64		433,761
<b>Money market</b>					
A-1 (low) or better		283,530	36		249,045
	\$	779,545	100	\$	682,806

### (b) Interest rate risk:

Debt instruments held within the PMMF mature on the following basis:

	2025	2024
<b>Debt instruments</b>		
Less than one year	\$ 366,808	\$ 321,379
One to three years	\$ 227,749	154,154
Three years to five years	\$ 184,988	207,273
	\$ 779,545	\$ 682,806

As at March 31, 2025, if interest rates were to increase or decrease by 1%, with other variables held constant, the fair value of the PMMF, and accordingly, net assets, would have increased or decreased, respectively, by approximately \$12.0 million (2024 - \$10.7 million).

### (c) Currency risk:

As at March 31, 2025 and 2024, the PMMF is not exposed to currency risk as all PMMF securities are denominated in Canadian dollars.

### (d) Other price risk:

As at March 31, 2025 and 2024, the PMMF is not exposed to other price risk as all PMMF securities are fixed income instruments.



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Notes to the Financial Statements of Trusts and Estates Administered  
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Year ended March 31, 2025, with comparative information for 2024

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## 7. Balanced Income Fund ("BIF"):

The BIF is a unitized fund of funds pool of investments. The investment objective is to enhance returns for investors with a low to moderate level of risk by investing in a well-diversified portfolio. The investment policy target asset mix as at March 31, 2025 is 60% fixed income securities, rated "BBB" or better for bonds or "A-1 (low)" or better for money market securities, and 40% domestic and international equities, invested through indexed pooled funds (2024 - 60% fixed income; 40% equity).

### (a) Credit risk:

The BIF's maximum exposure to credit risk as at March 31, 2025 is \$21.0 million (2024 - \$22.4 million), representing the amount of debt instruments within the BIF at March 31, 2025. The BIF's investment policy guidelines require that debt instruments are rated BBB or A-1 (low) or better and have a duration that is within 20% of the FTSE TMX Canada Universe Bond Index.

### (b) Interest rate risk:

The BIF is exposed to interest rate risk on that portion of its portfolio invested in fixed income securities. As at March 31, 2025, if interest rates were to increase or decrease by 1%, with all other variables held constant, the fair value of the BIF, and accordingly net assets, would have increased or decreased, respectively, by approximately \$1.4 million (2024 - \$1.4 million).

### (c) Currency risk:

The BIF's maximum exposure to currency risk at March 31, 2025 is \$10.0 million (2024 - \$10.2 million), representing the amount of international equity investments within the BIF at March 31, 2025, of which \$6.7 million (2024 - \$6.9 million), is exposed to US dollars and \$3.3 million (2024 - \$3.3 million) is exposed to other international currencies.

As at March 31, 2025, if the Canadian dollar had strengthened or weakened by 2% in relation to all currencies, with all other variables held constant, the fair value of the BIF, and accordingly net assets held in trust, would have decreased or increased, respectively, by approximately \$0.2 million (2024 - \$0.2 million).

### (d) Other price risk:

The BIF's maximum exposure to other price risk as at March 31, 2025 is \$14.6 million (2024 - \$14.9 million), representing the amount of equity instruments within the BIF at March 31, 2025.

As the BIF uses an indexed pooled and portfolio strategy, the BIF's net asset values will vary based on changes in the related market index benchmarks. The impact on the BIF due to a 10% change in benchmark, using historical correlation between the return of the BIF units as compared to the BIF's benchmark, as at March 31, 2025, with all other variables held constant, would be an increase or decrease to the fair value of the BIF, and accordingly net assets, of \$1.5 million (2024 - \$1.5 million).

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## 8. Balanced Growth Fund (“BGF”):

The BGF is a unitized fund of funds pool of investments. The investment objective is to enhance long-term returns for investors with a moderate to high level of risk by investing in a well-diversified portfolio. The investment policy target asset mix as at March 31, 2025 is 45% fixed income securities, rated “BBB” or better for bonds or “A-1 (low)” or better for money market securities and 55% domestic and international equities, invested through indexed pooled funds (2024 - 45% fixed income; 55% equity).

### (a) Credit risk:

The BGF’s maximum exposure to credit risk as at March 31, 2025 is \$61.5 million (2024 - \$55.1 million), representing the amount of debt instruments within the BGF at March 31, 2025. The BGF’s investment policy guidelines require that debt instruments are rated BBB or A-1 (low) or better and have a duration that is within 20% of the FTSE TMX Canada Universe Bond Index.

### (b) Interest rate risk:

The BGF is exposed to interest rate risk on that portion of its portfolio invested in fixed income securities. As at March 31, 2025, if the interest rates were to increase or decrease by 1%, with all other variables held constant, the fair value of the BGF, and accordingly net assets, would have increased or decreased by approximately \$3.6 million (2024 - \$3.2 million).

### (c) Currency risk:

The BGF’s maximum exposure to currency risk at March 31, 2025 is \$54.2 million (2024 - \$49.6 million), representing the amount of international equity investments within the BGF at March 31, 2025, of which \$35.1 million (2024 - \$32.2 million) is exposed to US dollars and \$19.0 million (2024 - \$17.4 million) is exposed to other international currencies.

As at March 31, 2025, if the Canadian dollar had strengthened or weakened by 2% in relation to all currencies, with all other variables held constant, the fair value of the BGF, and accordingly net assets, would have decreased or increased, respectively, by approximately \$1.1 million (2024 - \$1.0 million).

### (d) Other price risk:

The BGF’s maximum exposure to other price risk as at March 31, 2025 is \$73.8 million (2024 - \$69.2 million), representing the amount of equity instruments within the BGF at March 31, 2025. As the BGF uses an indexed pooled fund portfolio strategy, the BGF’s net asset values will vary based on changes in the related market index benchmarks. The impact on the BGF due to a 10% change in benchmark, using historical correlation between the return of the BGF units as compared to the BGF’s benchmark, as at March 31, 2025, with all other variables held constant, would be an increase or decrease to the fair value of the BGF, and accordingly net assets, of \$7.4 million (2024 - \$6.9 million).

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
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## 9. Other investments and securities:

Other investments and securities are comprised of the following:

	2025	2024
Investment portfolios	\$ 173,903	\$ 149,371
Registered plans	130,279	114,800
Other	42,858	37,746
	\$ 347,040	\$ 301,917

The balance of other investments and securities is comprised of numerous individual client accounts, each managed in accordance with specific target asset mix policies. Each individual client account is exposed to credit, interest rate, currency and other price risks and is managed based on individual asset mix and holdings to ensure the PGT acts as a prudent investor in its fiduciary duty for managing client financial assets. In management's opinion, aggregation and presentation of these individual risk exposures and fair value hierarchy measurements (note 14) would not provide additional meaningful information.

## 10. Real property:

Real property includes land, buildings and manufactured homes. As at March 31, 2025, approximately 99.1% (2024 – 99.0%) of the fair value of real properties represents properties located in British Columbia.

	2025	2024
Opening balance at April 1	\$ 325,731	\$ 319,070
Assets acquired on commencement of administration	114,215	122,649
Assets sold	(95,210)	(82,281)
Assets released to clients, beneficiaries and heirs	(41,430)	(28,135)
Realized gain	4,461	15,446
Change in unrealized (loss)	(15,964)	21,018
Ending balance at March 31	\$ 291,803	\$ 325,731

As at March 31, 2025, \$35.3M of real property (2024 - \$2.7M) was valued by an independent appraiser.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
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Year ended March 31, 2025, with comparative information for 2024

## 11. Payable to the Public Guardian and Trustee Operating Account:

The payable to the PGT Operating Account is payable on demand, not interest bearing and is comprised of PGT fees and cost recoveries (note 12(b)) and short-term loans as follows:

	2025	2024
Total fees and cost recoveries charged but not paid	\$ 6,302	\$ 5,783
Short term loans advanced but not repaid	1,751	2,056
Gross amount due to the PGT Operating Account	8,053	7,839
Portion of fees payable from within the Balanced Income Fund and Balanced Growth Fund	(103)	(206)
Payable to the PGT Operating Account	\$ 7,950	\$ 7,633

## 12. Expenses:

(a) Client care and maintenance:

Client care and maintenance represents goods and services purchased for clients and for personal living expenses, including payments to care facilities.

(b) Public Guardian and Trustee fees:

PGT fees are charged to trusts and estates, for services provided by the PGT, in accordance with the Public Guardian and Trustee Fees Regulation as provided for under the Act. In addition, the PGT recovers costs incurred in delivering certain services as provided for under the Act.

The expense for PGT fees includes commissions, asset management fees, administration fees, heir tracing fees, cost recoveries and applicable sales tax. Most of the applicable fees are calculated, charged, and collected automatically by the trust accounting system. PGT fees applicable to the BIF and BGF, are charged directly to, and collected from, these pooled funds.

(c) Professional services:

Professional fees are expenses incurred on behalf of clients for services such as accounting, legal, investment management, custodial, funeral and property management.

(d) Estate settlement:

Estate settlement represents expenses incurred to settle estates for deceased and missing persons such as probate fees, asset disposition fees and claims against the estates.

# Public Guardian and Trustee of British Columbia

Notes to the Financial Statements of Trusts and Estates Administered  
(Tabular amounts, except percentages, expressed in thousands of dollars)

Year ended March 31, 2025, with comparative information for 2024

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## 13. Unclaimed assets transferred to the British Columbia Unclaimed Property Society:

Unclaimed assets are transferred periodically to the British Columbia Unclaimed Property Society when they are deemed inactive by the PGT under Section 27.1 of the Act.

## 14. Fair values:

The PMMF, BIF, BGF, other investments and securities and real property are reflected in the Statement of Net Assets at fair value. In management's opinion, the fair values of other financial assets and accounts payable, mortgages and loans payable, and amounts payable to the PGT Operating Account are not materially different from the carrying value.

### Fair Value Hierarchy:

The three levels of the fair value hierarchy are as follows:

Level 1 – Unadjusted prices in active markets for identical assets or liabilities.

Level 2 – Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets with insufficient volume or infrequent transactions (less active markets), or model-derived valuations in which all significant inputs are observable or can be derived principally from or corroborated with observable market data for substantially the full term of the assets or liabilities.

Level 3 – Inputs that are unobservable: there is little, if any, market activity. Inputs into the determination of fair value require significant management judgment or estimation.

As at March 31, 2025 and 2024, the PMMF investments were fair valued using Level 2 inputs, based on the daily closing net asset value of the underlying fund.

As at March 31, 2025 and 2024, the BIF and BGF investments were fair valued using Level 2 inputs, based on the respective net asset value of each of the underlying funds.

As at March 31, 2025 and 2024, Other Investments and Securities were fair valued using Level 1 and Level 2 inputs, based on statements and other source documentation provided by financial institutions.

As at March 31, 2025 and 2024, Real Property was fair valued using Level 3 inputs, primarily based on the most recent assessment provided by the British Columbia Assessment Authority or similar authority. Where available, appraisals carried out by a qualified independent appraiser contracted by the PGT may also be used. Management considers market trend data and evaluates the appropriateness of the assessment as a proxy of fair value and may adjust as appropriate. The assessed values were adjusted by nil (2024 nil) to reflect fair value.

The fair values of other financial assets and liabilities, which are carried at amortized cost in the financial statements, are also based on Level 2 inputs. For each of the years ended March 31, 2025, and 2024, there were no significant transfers between the levels in the hierarchy.



## Public Guardian and Trustee of British Columbia

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### 15. Classification of items in statements of financial position:

A summary of the classification between current and non-current assets and liabilities is presented below.

	Less than 12 months	Greater than 12 months	Non- determinable	Total
<b>Assets</b>				
Cash	\$ 31,491	\$ -	\$ -	\$ 31,491
PMMF	366,808	412,737	-	779,545
BIF	-	-	35,420	35,420
BGF	-	-	134,589	134,589
Other investments and securities	-	-	347,040	347,040
Other financial assets	-	15,977	-	15,977
Real property	-	-	291,803	291,803
Other assets	-	-	8,776	8,776
<b>Liabilities</b>				
Accounts payable and accrued liabilities	\$ 18,719	\$ -	\$ -	\$ 18,719
Payable to the PGT operating account	7,950	-	-	7,950
Mortgages and loans payable	-	35,966	-	35,966





**Public Guardian and Trustee of British Columbia**

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